February 10–11, 2014 | Washington DC



## What you Need to Know about Managing an Enterprise GIS Project

Gerry Clancy Glenn Berger



#### **ArcGIS Supports the Enterprise**

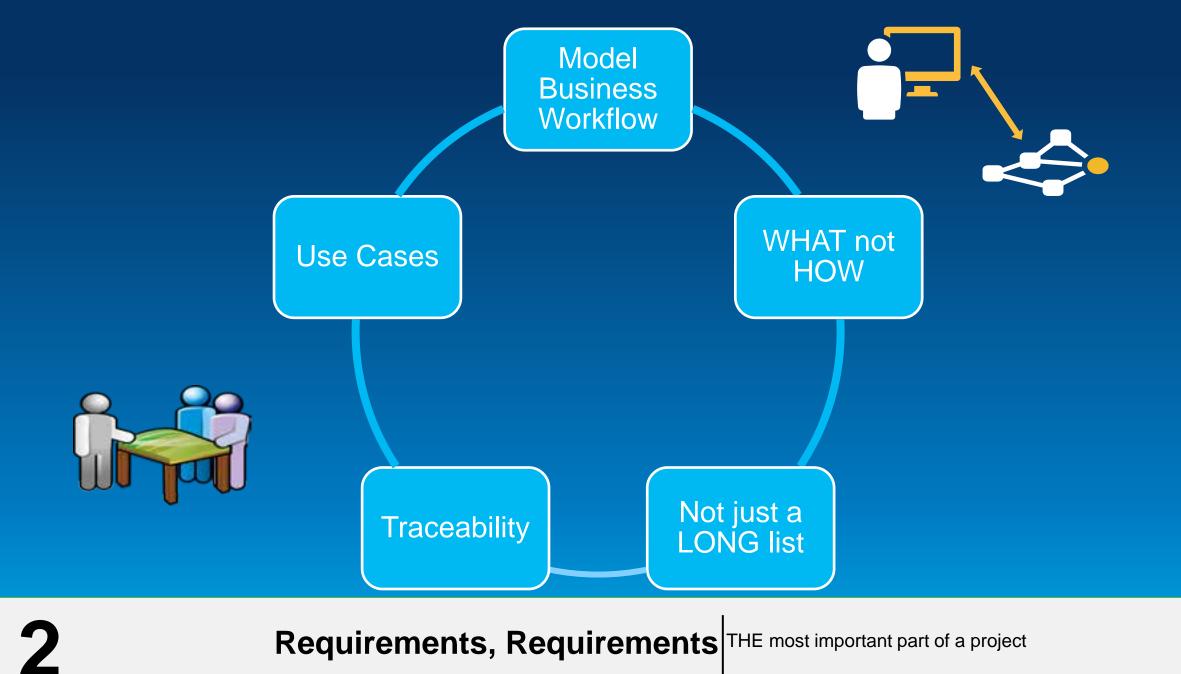
Making mapping and GIS available across your organization

# WHO are the users

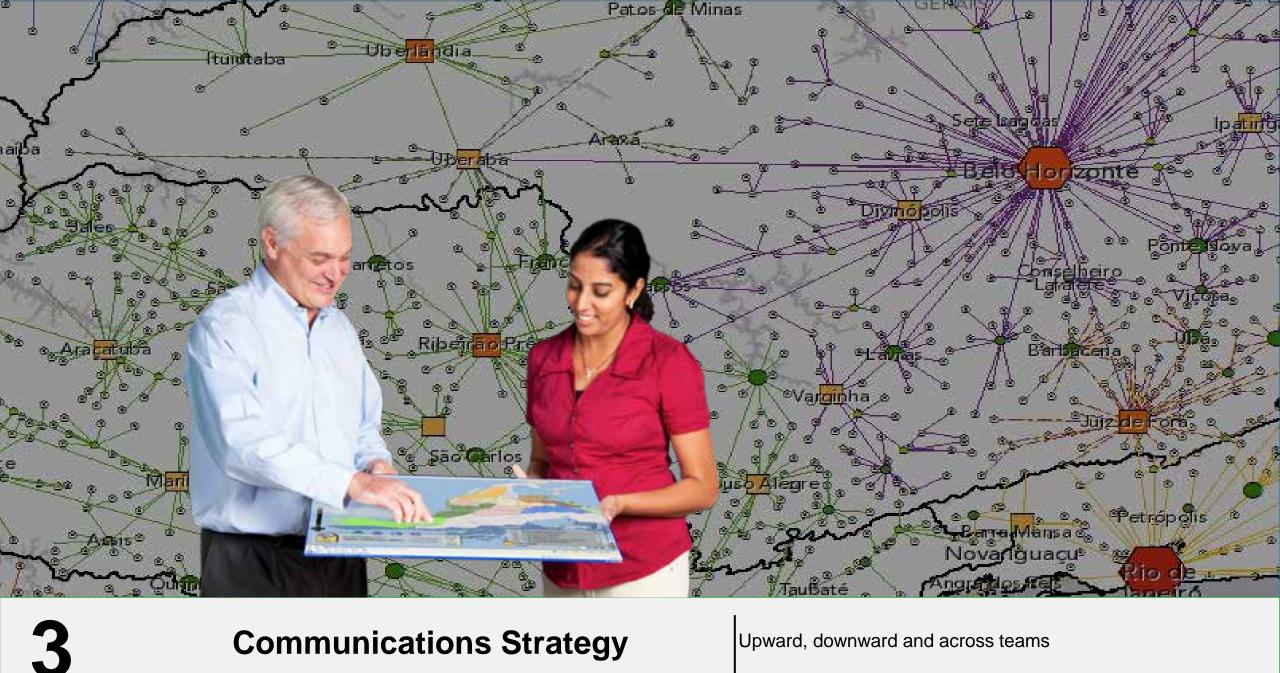
...and their business goals

Its All about Business Objectives

Providing value through GIS technology

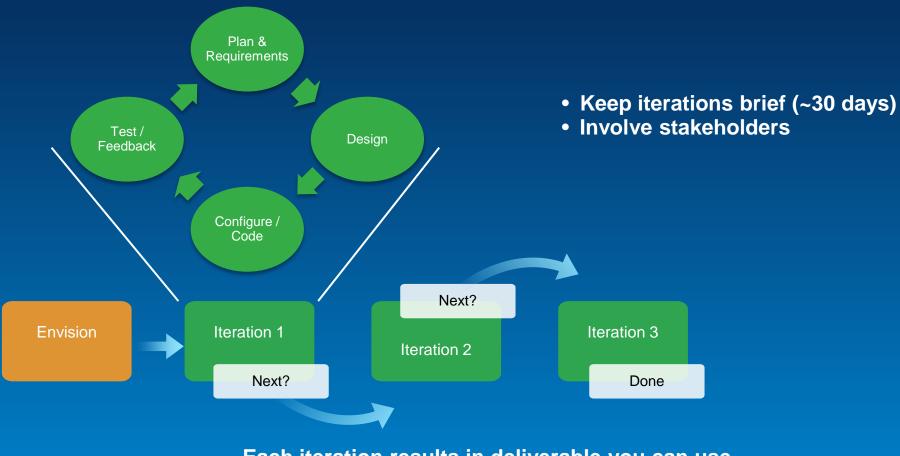


**Requirements, Requirements** THE most important part of a project



**Communications Strategy** 

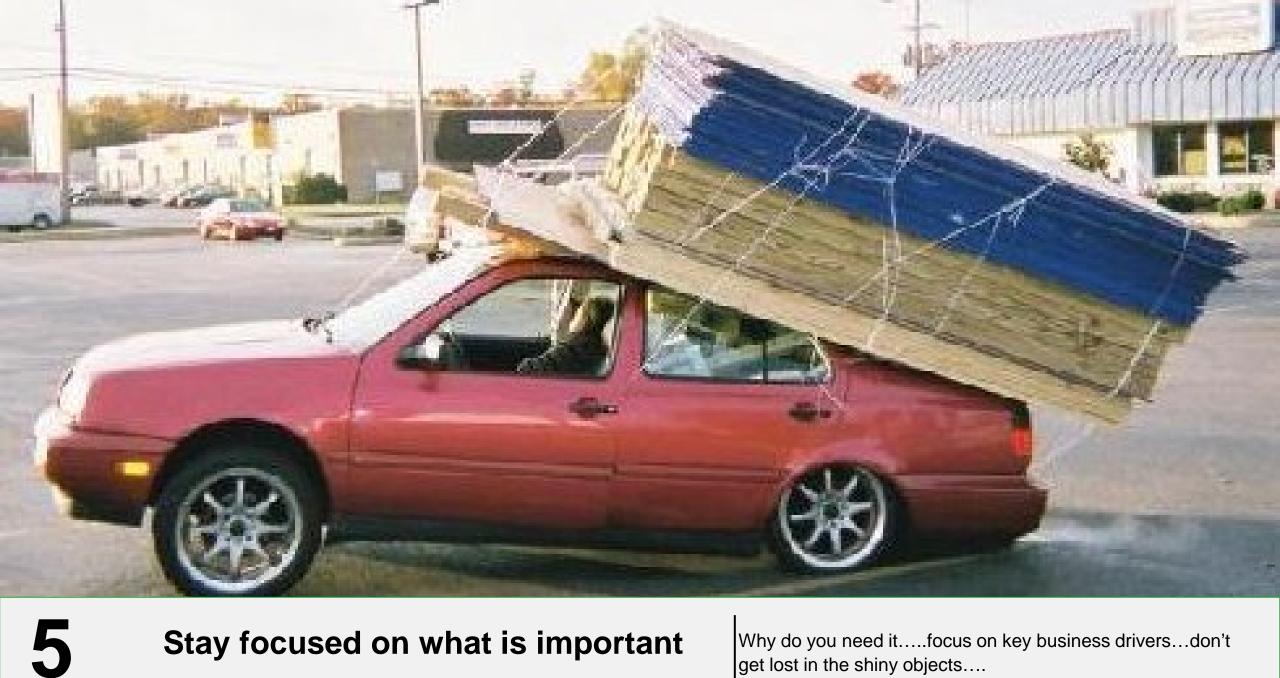
Upward, downward and across teams



Each iteration results in deliverable you can use

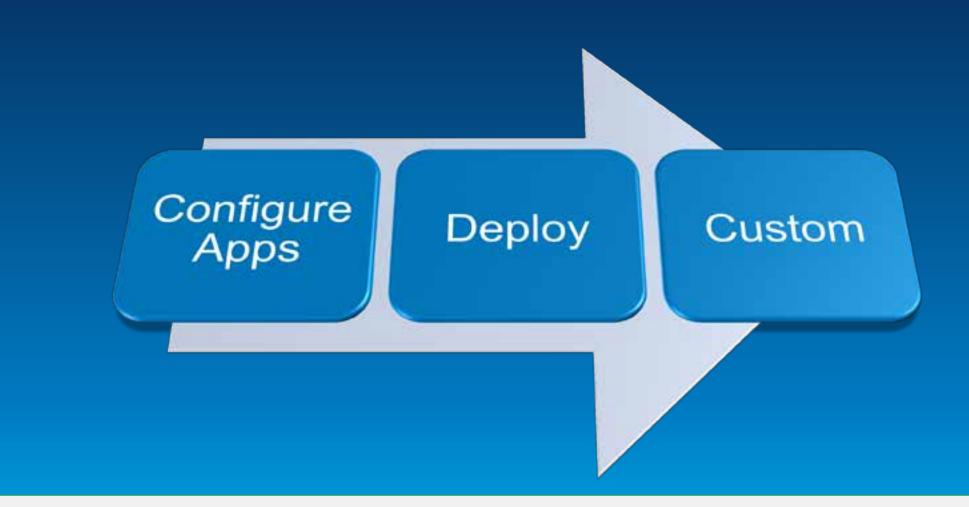
**Use an Iterative Methodology** 

Iterative and incremental method for your projects



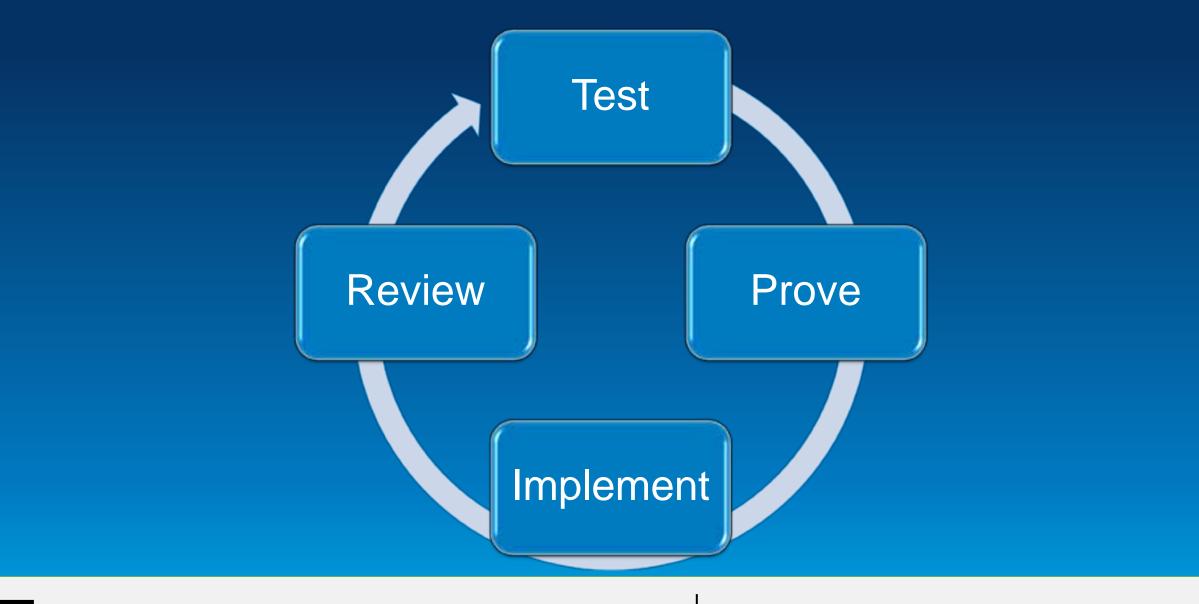
Stay focused on what is important

Why do you need it.....focus on key business drivers...don't get lost in the shiny objects....



**6** Use COTS as Much as Possible

Reduce risk, accelerate deployment



**Complex Systems Require Prototyping** 

Identify key components that are fail points or nontraditional and PROTOTYPE

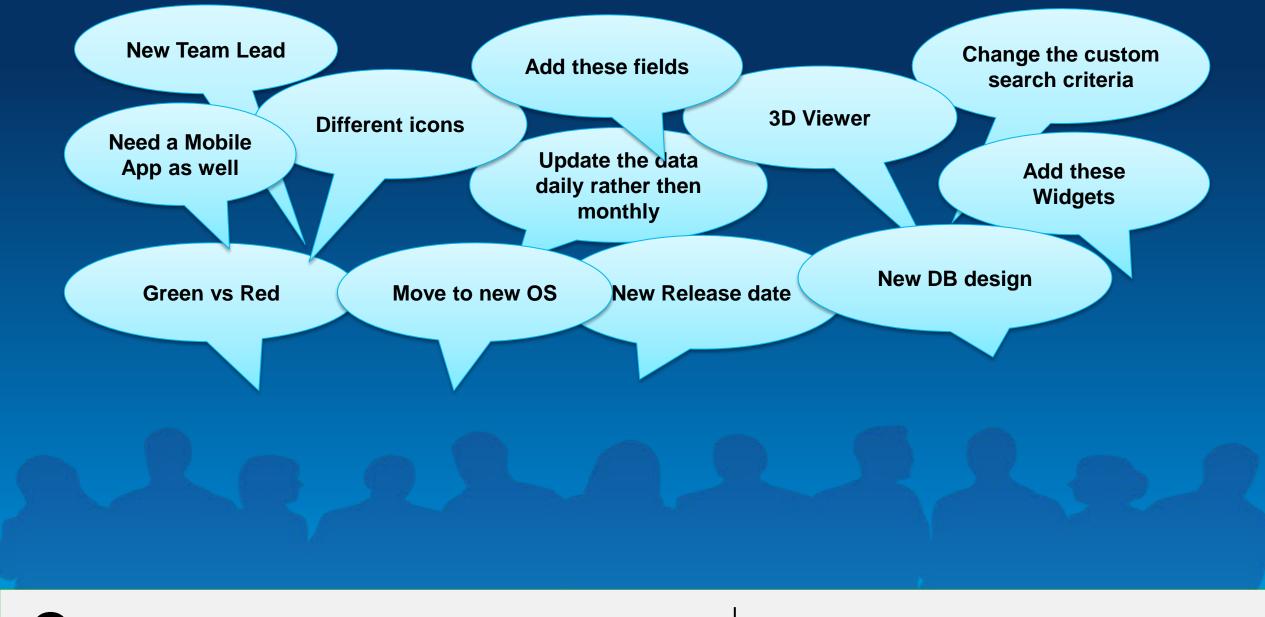
# Enterprise systems are complex



8

#### **Involve IT Team Early**

And keep them involved



Manage Change

9

It will happen....plan for it What is the impact on scope, schedule and budget

# Peer Reviews Get users involved early

**10** Get Outside Review of Project

Sanity checks are important

#### Managing a Successful Enterprise GIS Project

- **1.** Identify business objectives
- 2. Requirements, requirements, requirements
- **3.** Communication strategy
- 4. Use an iterative methodology
- 5. Stay focused on what is important
- 6. Use COTS as much as possible
- 7. Complex systems require prototypes
- 8. Involve IT team early
- 9. Manage change
- **10.** Get outside review of project need sanity checks!

Managing a Successful Enterprise Project 10 Things to keep in mind....



- ESRI project methodology
  - http://www.esri.com/services/professional-services/methodology
- Business case resources
  - The Business Benefits of GIS: an ROI Approach—Outlines case studies and general methodology for doing cost-benefit analysis
  - Thinking About GIS—Roger Tomlinson
  - esri.com/getting-started/executives/
- Project Management Body of Knowledge (PMBOK)
  - pmi.org

#### **Additional Resources**



- Software Requirements (2nd Edition) by Karl Wiegers, Microsoft Press, 2003
- Agile and Iterative Development: A Managers Guide by Craig Larman, 2004
- The One-Page Project Manager: Communicate and Manage Any Project With a Single Sheet of Paper by Clark A Campbell, 2006
- Applying UML and Patterns (2nd Edition) by Craig Larman, Prentice-Hall, 2001
- Use Case Driven Object Modeling with UML by Doug Rosenberg and Matt Stephens, Apress, 2008
- Agile Development with ICONIX Process by Doug Rosenberg, Matt Stephens, and Mark Collins, Apress, 2005
  - iconixsw.com
- Software Project Survival Guide by Steve McConnell, Microsoft Press, 1997
- Writing Effective Use Cases by Alistair Cockburn, Addison-Wesley, 2001

#### **Additional Resources – Books**

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### **Networking Reception**

Smithsonian National Museum of Natural History

Tuesday, 6:30 PM–9:30 PM Bus Pickup located on L Street

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## **GIS Solutions EXPO, Hall B**

Monday, 12:30 PM-6:30 PM Tuesday, 10:45 AM-4:00 PM

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- Hands-On Learning Lab
- Technical & Extended Support
- Demo Theater
- Esri Showcase

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