

Esri International User Conference | San Diego, CA Technical Workshops | July 14, 2011

Best Practices for App Development: A Case Study of User Centered Design

James Killick, Brenda Wolfe, Sooria Jeyaraman, David Dodge, Garry Burgess

Intro to Business Analyst Online (BAO)

User Centered Design

How User Centered Design Was Used to Design & Build BAO



James Killick

Education: BS Computer Science

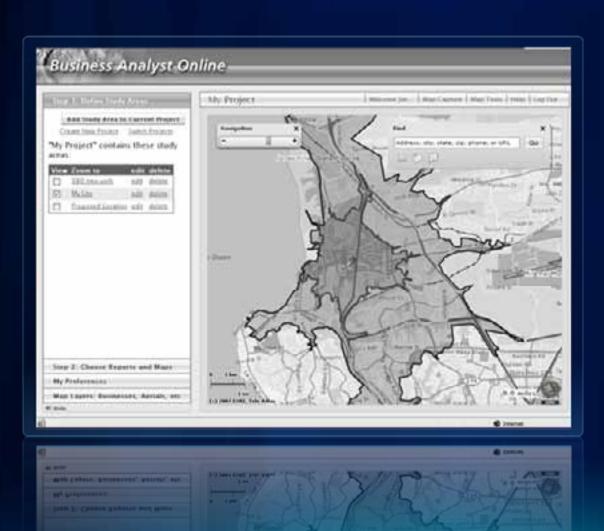
Experience:

20 Years Product Management
Mostly Consumer Products
Etak → MapQuest → AOL → Esri

Role: Product Management

Intro to BAO

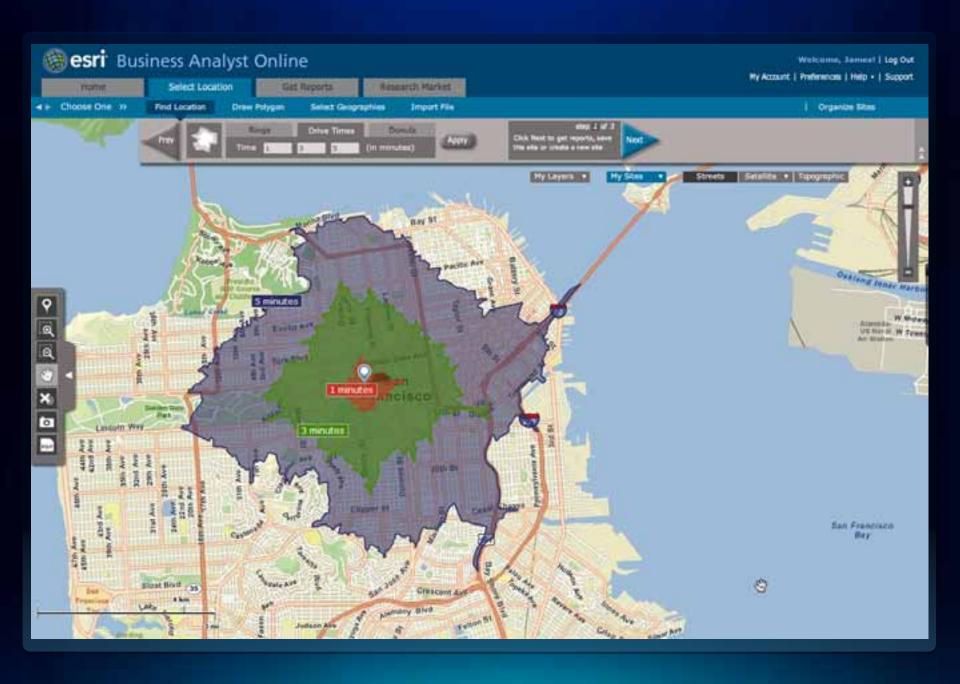
The Problem in 2008



Hard to Use

Lots of Support Calls

Older Technology Platform



"The new BAO looks fantastic! You guys did a wonderful job and have made my job much easier!"

--Ruth Parish City of San Bernardino "... thank you for the stunning overhaul of Business Analyst Online! The system has functionality for all of the things we always dreamed about – and more."

--Jamey DeOrio Masterplans.com



Brenda Wolfe

Education:

M.S. Economics & Statistics

Experience:

11 Years Product ManagementSAS and Esri6 Products (Online, Desktop)

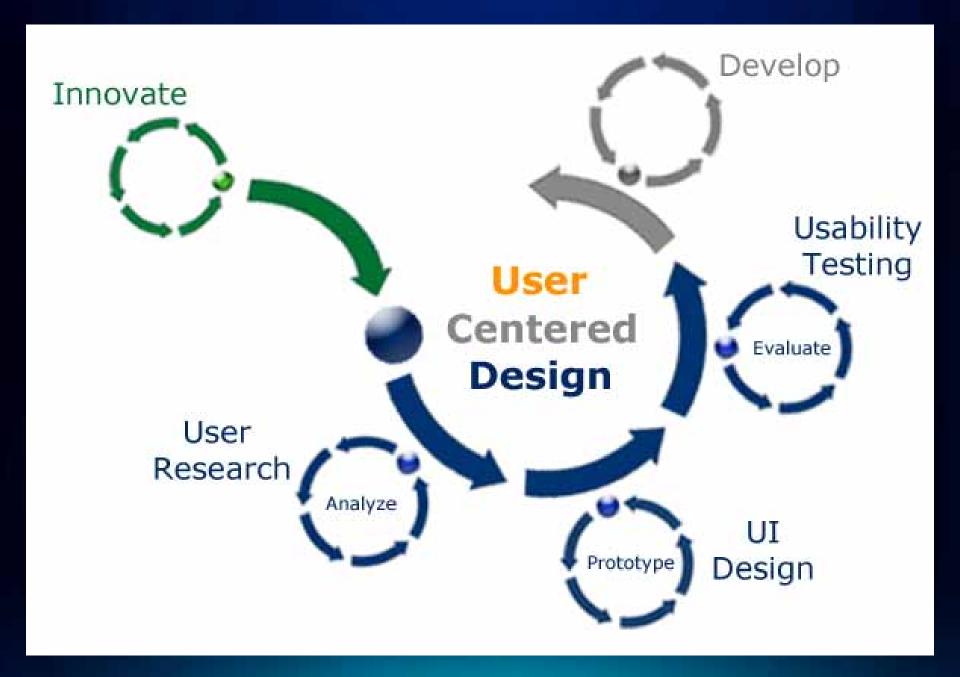
Role:

Requirements & User Definition



So, how did we put it together?

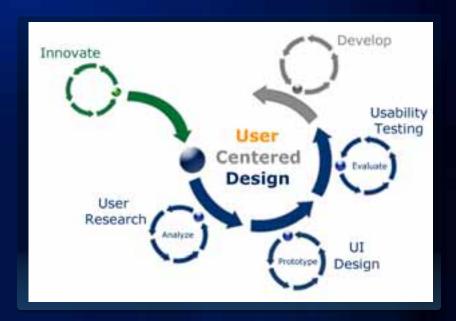
User Centered Design



It's about Research Understand Your Users

It's about Evaluation

Does it work for Your Users?

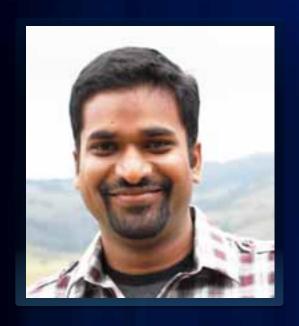


It's a Cycle

Iterative, Collaborative, Works Well with Scrum

It Embraces Innovation

While still focusing on user problems



Sooria Jeyaraman

Education:

MS Human Factors Engineering

Experience:
6 years in the field
Lexmark and Esri

Role: User Experience Architect



What is Usability?

Easy to Learn

Efficient to Use

Easy to Memorize

Fewer User Errors

High User Satisfaction

Usability is the ease of use...

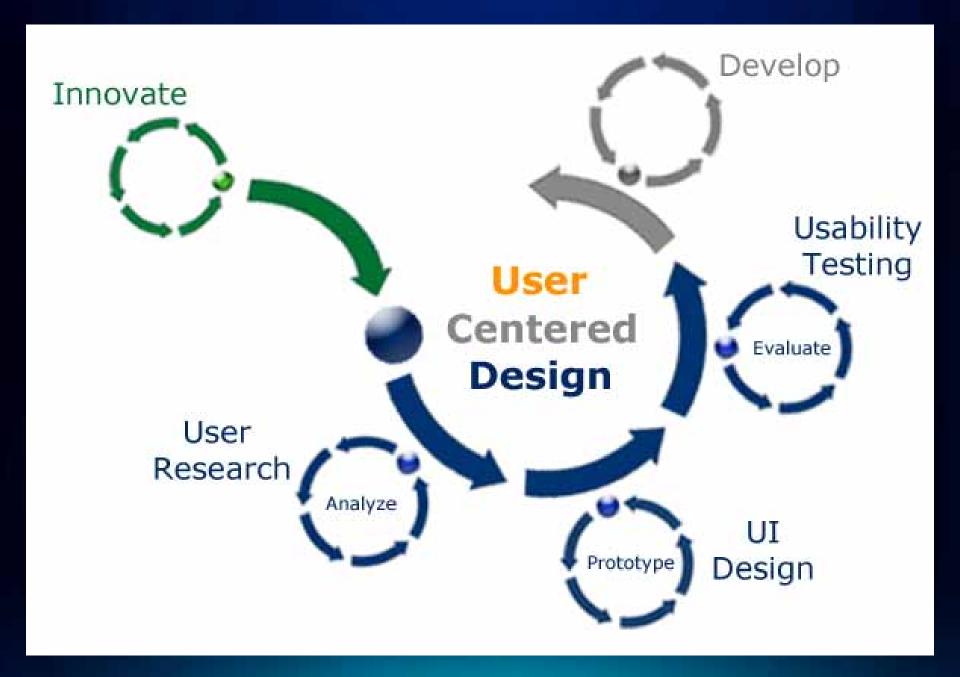
User Centered Design is the means to achieve usability

User Centered Design

It is a philosophy and a process.

It is a philosophy that places the person (as opposed to the 'thing') at the center

It is a process that focuses on cognitive factors (such as perception, memory, learning, problem-solving, etc.) as they come into play during user's interactions with applications to achieve high-quality user experiences.





- Interviews
- Focus Groups
- Ethnographic Research
- Task Analysis
- Surveys
- Contextual Interviews
- Shadowing
- Personas

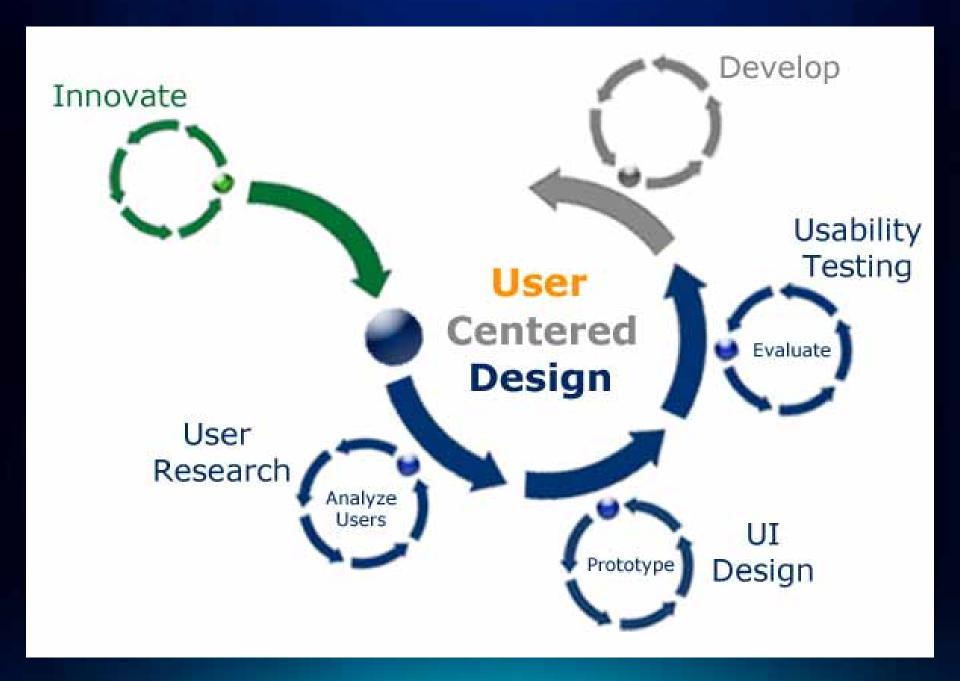
- Story Boards
- Paper Prototypes
- Wireframes
- Information Architecture
- Card Sorting
- Contextual Inquiry
- Low fidelity Prototypes
- Mock-ups



- Heuristic Evaluation
- Scenarios
- User/Usability Testing

Usability Testing

Evaluate



User Centered Design helps to improve the usability and usefulness of everything from software to information systems to processes... anything with which people interact.

Quick Examples

Unleaded



Price per g













Remove

Select Grade











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What do I need to enter in the text boxes?

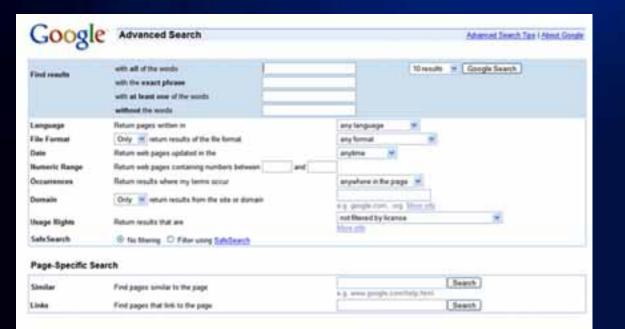
Where do I start?



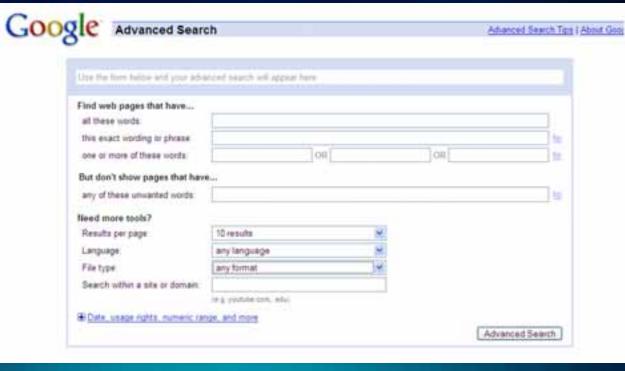


an Ballet Theatre Presents

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Simplify





Advanced search Language tools

Google Search

I'm Feeling Lucky

Advertising Programs

Business Solutions

About Google

@ 2011 - Privacy

UI is also about words...



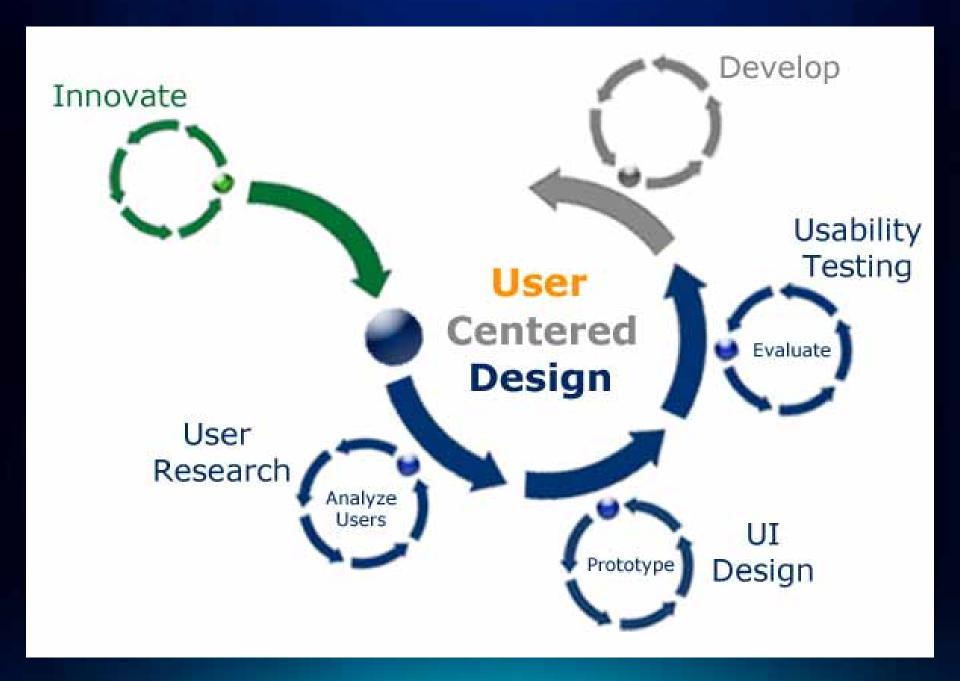
A network error has occurred

This computer's Internet connection appears to be online. (-66559)

Network Diagnostics

OK

How User Centered Design Was Used to Build BAO





Rule #1: Know your user.*



"Perfect companion for my USB toaster. I'll wait for the knife sharpener/external hard drive, the tomato slicer keyboard, and the Mr. Coffee GPS"



iPhone 4: Antennagate





BAO Initial Interviews

Did 20 interviews before any design or development started





Probe for...

Background

Goals

Workflows

Data & software used

Final products

Environment

Frustrations and pain

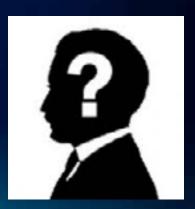












The Persona

Persona Example

- Graphic Designers
- Stylish. Technical. Artists.
- Mac and Adobe Users
- Generally younger
- They are all about visual presentation.





Persona Example

- Always busy, often interrupted
- Money-motivated—don't learn for the fun of it
- Slightly older ©
- Not computer savvy
- See themselves as very individual
- Strive to be seen as knowledgeable, credible

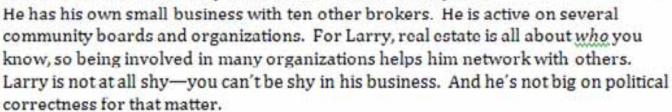


BAO Personas

BAO Persona (co-Primary)

Larry Landhawk
CCIM, Real Estate Professional

Larry has a bachelor's degree in Business Management. He has been in the real estate profession for more than 25 years.



According to Larry, you have to have connections, but you also need to prove yourself. Software tools such as BAO and Google help make him look good and help him to make his case to his clients and to finance professionals. Sometimes Larry will actually run analysis reports in front of the customer. When the software throws an error in front of the customer, Larry loses credibility.

Larry is in the business of helping retail chains find branch locations and/or

BAO Personas

BAO Persona (Co-Primary)

Peggy Printsalot
Executive Administrative Assistant

Peggy has an associate's degree in an unrelated field from a regional Community College. She came to work for Larry Landhawk's company 12 years ago. She has some



background in sales and customer service, which is why Larry thought she was a good person to hire for the office all those years ago. She has an outgoing bubbly personality and doesn't mind fielding all of the phone calls the company gets. She works with one other administrative assistant in the office, and together they support a staff of eleven agents.

Peggy is not a software expert. She uses Microsoft Office products to keep the office running, but otherwise is not interested in software for fun. In her down time, Peggy is more interested in her two kids—both are in college, and she is quite proud of that. She will readily confess she wouldn't mind a becoming a grandmother, but is trying hard not to pressure her kids about it.

Peggy works 40 hours per week. At the end of the day she is "off the clock." She goes home and works on some of her personal hobbies in the evening. She has more time now that both kids are out of the house.

Call Reports

Pragmatic Marketing Call Report

Ken Spillberg RSG http://www.webrsg.com/ 9/9/09

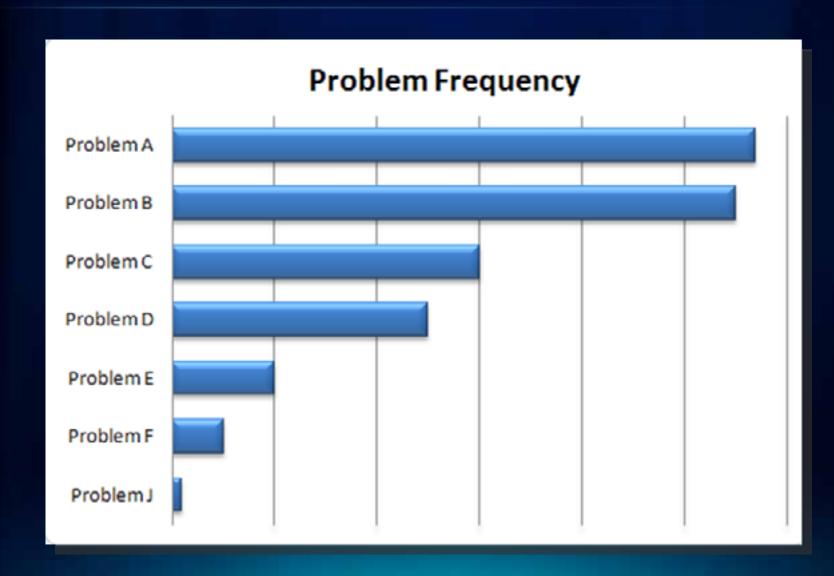
Background

RSG advises local governments on development issues.

When researching neighborhoods, they actually go out into the neighborhoods and do a field survey. They look at the buildings and interview people on the street. Many of the neighborhoods they go to are not the best and they always go in pairs.

They examine both commercial and residential properties. They look at trends in the community. They look developers' plans on behalf of local governments to assess if the plan would be successful. They are a neutral expert on behalf of the city.

Problem Statements



BAO Area or Site Search "Problems"

"Show me areas near public train stations where educated people are employed and have housing over \$300,000."

"I like this location, find me something demographically like it."

"I want to enter demographics that are key, and for the application to find high concentrations of those demographics."

Feeds the Requirements

"The system shall..."

"The user shall..."

Does not get into "How"

Feeds the Requirements

"Larry shall be able to select multiple criteria by which he can filter the map"

Does not get into "How"

Bringing it all together

Context

Requirements

REQUIREMENT GROUP # 8- SELECT AREA BY CRITERIA ("SMART MAP")

Market evidence 5 Times impact 5 Equals priority

Persona-Goal: Save time and provide superior service relative to other real estate consultants/brokers.

 PROBLEM: sarry car's display multiple site orders on the map in order to whittle dispersence for one confundation.

IS 1 USS SCENARIO: Lawry is looking to punchase some retail mails that he will later lease out to tenents. He wishes to filter the map to show which areas meeting criteria and to show which locations are located in areas with characteristics that will also make the mails appealing to tenants.

8.3.3 REQUIREMENT: Larryshall be able to salect multiple orders loanstied by which he ambed to filter the map.

8.3.2 REQUIREMENT: Larry shall be able to specify the decreed value ranges of each variable.

8.3.3.1002cHENEST: The system shall display and highlight areas of the map that meet multiple selection criteria.

Bringing it all together

Requirement Group Name

REQUIREMENT GROUP #8- SELECT AREA BY CRITERIA ("SMART MAP")

Market evidence 5

Times impact

Equals priority

25

Persona Goal: Save time and provide superior service relative to other real estate consultants/brokers.

 PROBLEM: Larry can't display multiple site criteria on the map in order to whittle down areas for site evaluation.

> 8.1 USE SCENARIO: Larry is looking to purchase some retail malls that he will later lease out to tenants. He wishes to filter the map to show which areas meet his criteria and to show which locations are located in areas with characteristics that will also make the malls appealing to tenants.

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Bringing it all together

Problem Frequency & Impact

REQUIREMENT GROUP # 8- SELECT AREA BY CRITERIA ("SMART MAP")

Market evidence 5

Times impact

5 Equals priority

25

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Problem

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Market evidence 5

Times impact

5 Equals priority

25

Persona Goal: Save time and provide superior service relative to other real estate consultants/brokers.

B. PROBLEM: Larry can't display multiple site criteria on the map in order to whittle down areas for site evaluation.

Use Scenario

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Bringing it all together

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Requirements

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8.1.3 REQUIREMENT: The system shall display and highlight areas of the map that meet multiple selection criteria.

Bringing it all together

Summary Table

Easy to View and Rank

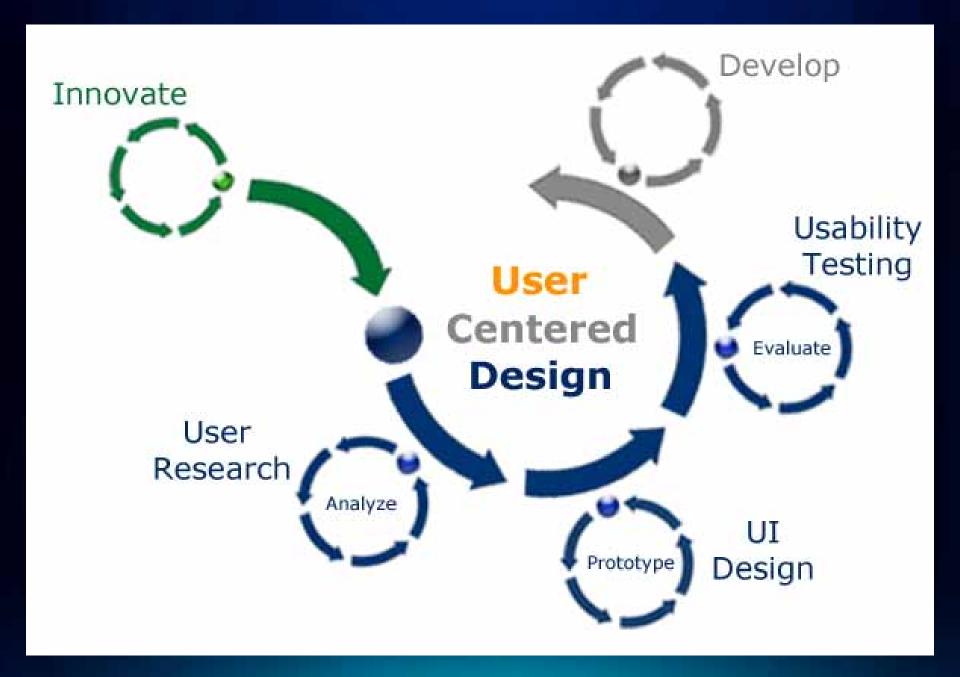
	User	Interface	Require	ments	
REQ Group	Requirement	Source	Weight	Product Initiative	Tentative Target Release
	Rename application to "ESRI Business Analyst Online"	Internal	999		November
RG 1	Two levels of variable tree in Color-Coded Maps and Create Comparison Reports	Internal	999	Improved User Efficiency	November
RG 2	Incorporate New End User License Agreement (EULA)	Internal	999	Improved User Efficiency	November
RG 4	Quick on-screen comparison reporting	Customers	54	Improved User Efficiency	November
<u>RG 5</u>	Display sites over thematic maps	Customers	50	Improved User Efficiency	November
RG 6	Display thematic and point layers when creating sties	Customers	30	Improved User Efficiency	November
<u>RG 7</u>	Control the order of restorts the way all-in-	Customers	28	Improved User Efficiency	November

Deliverables from the Process

- Call reports
- Problem statements
- Requirements
- Use scenarios
- Personas

Rule #2:

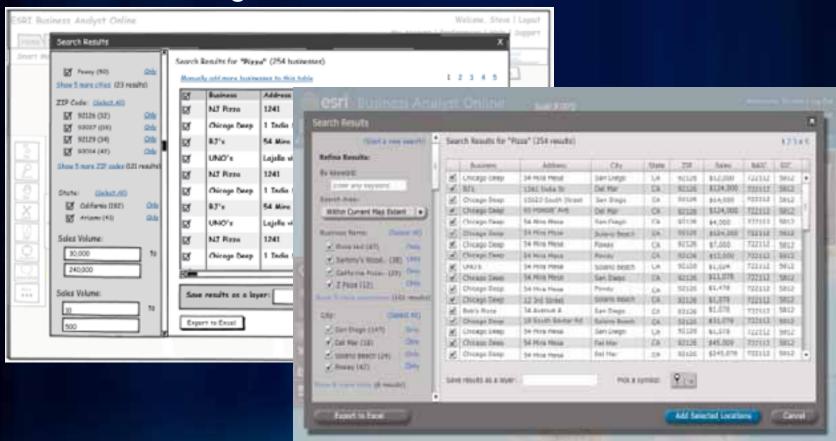
If it's not usable, it doesn't exist.



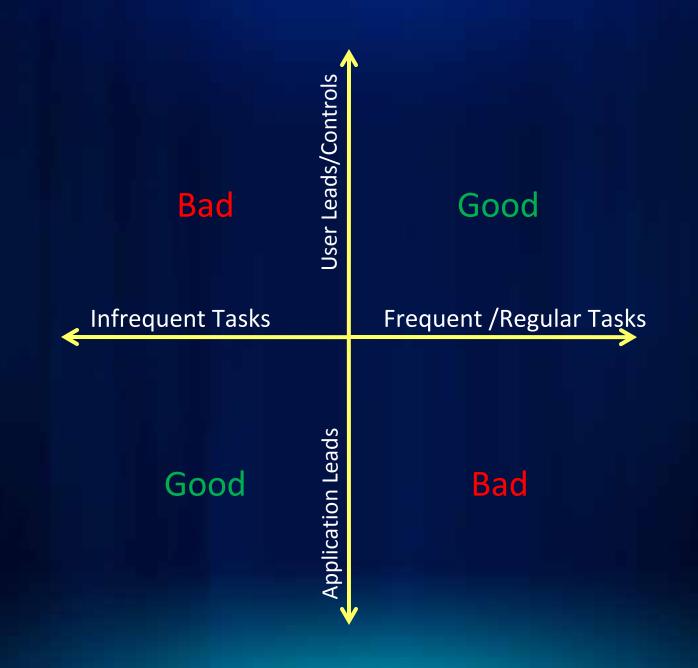


Two Components to UI Design

Interaction Design



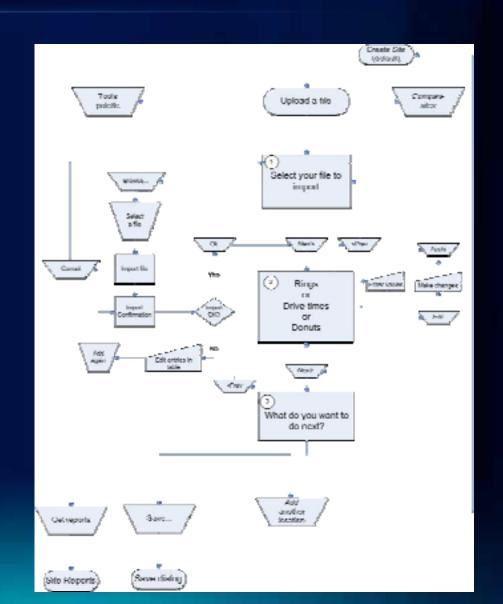
Visual & Motion Design



- Knowledge in the head
- Knowledge in the world
- Affordances
- Progressive Disclosure

Information Architecture

- Shows task flow in the app
- Helpful to do this before designing screens

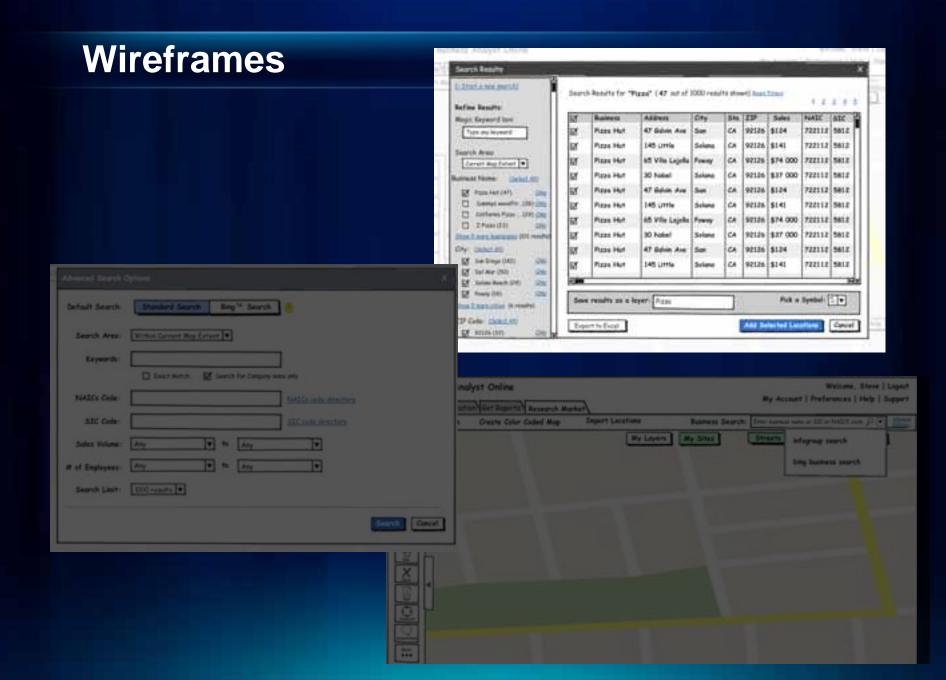


Paper Prototypes

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Visual and Motion Design



David Dodge

Education: B.A. Dartmouth

Experience:
15+ Years Design
Rapideye Media
Saatchi and Saatchi / Toyota

Role: Visual & Motion Design

Not just pretty pictures



build #2029

Welcome, David! I tog Out

My Account | Preferences | Help + | Support

- A - 1

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Set Reports.

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Share (20) 19 2







Select Your Location

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Get Your Reports

Get reports for your area of interest."



Research Market

Explore new markets by mapping beningraphics, spending and more-

Get Started

Have you tried...7

New Data for Comparison Reports and Smart Map Search

Market Potential, Consumer Spending, and in Comparison Reports and Smart Map Search.



Quick Start Video

Resource Center

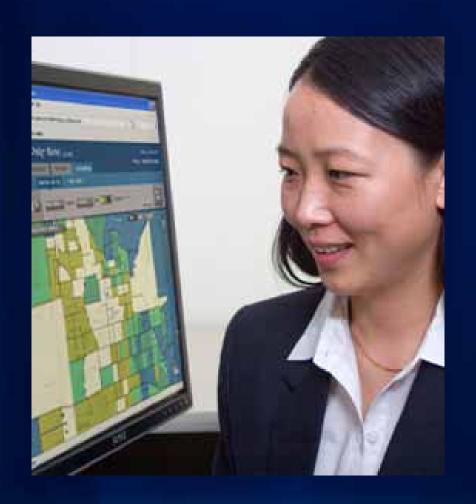
Blog

Product Feedback

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Create an emotional connection

Engage the user



Our User is Business

Home Solutions - Services - Products - Support & downloads - My ISM -

Martine (Str No. 1) Engine

a

Cloud formation

From the fringe to the fast track, cloud computing drives innovation

Find out how -



IBM News: Boeing and IBM Research price experimental air traffic management initiatives.



Let's build a smarter planet

Explois by singlest Industry or More

Military land Children

Skills needed for U.S. to compete

World business peeds to subsect to the glibbot more religione".



What have you been waiting to buy?

Shop the and-of-year FC applicable from TRM.

- Proposity used finds a Plant, others and drops

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THE WALL STREET JOURNAL. **Digital Network**

- WSJ.com
- Marketwatch.com
- · Barrons.com
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Foreign Language Editions:

- WSJ Chinese
- WSJ Portuguese
- WSJ Spenish

One Jones Indexes (SM) from Dow Jones & Company, Inc. All quotes are in local exchange time. Real time test sale data provided by NASCAQ.

Gray and blue say business

Visual design answers our persona's expectations





The most comprehensive solutions for the cloud. On earth.

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Video E-mul Newskitters FurbesWuman | My Sections > Real Estate



Daniel Ellsberg Calls For Leaks From Amazon

Andy Greenberg

The story leading up to the company's . WikiLeaks' Julian decision to boot WikiLeaks from its hosting services remains unclear.

Bank Of America Shares Recover From Wikileaks Assoult

Assange Wants To Spill Your Corporate Secrets

Forbes Focus

Obama In Afghanistan On Unannounced Trip Jobless Rate Rises To 9.8% As Job Growth Slows Stocks Recover Ground after Weak Jobs Report SKorean Jets Will Bomb North If It Attacks Again WhiLeaks Fights To Stay Online Amid Attacks

Top Rated

Flying On A Budget

Three Myths About North Korea

Salesforce.com: The Web's Big Upstart

Digital Cameras For Photographers At All Levels

Nvidia Dreams Of Mobile Phones

Going Toe To Toe With Medical Device Glants

XXI Energy Goes Deep Into the Gulf

The EPA's And Enror's End-Runs Of Congress

Forbes.com Video Network





Meet Groupon's Founder: The Next Billionaire?

Google in talks to acquire Groupon; Andrew Mason talks about growing





McLaren's Tech-Sevvy Sports Car



Complete Coverage Of WikiLeaks

Full List | The Forbes 400



2011 Investment Guide



America's Biggest Charities



The World's Most Powerful People



Gentleman's Gift Guide

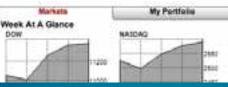


It isn't just heads of state

who've had their secrets compromised. Some of the

WikiLeaks

The Billionaires Burned By



Reader Comments

Visual design creates a Business experience

Desired BAO Experience

Advanced

Accurate

Benchmark

Comprehensive

Easy

Enjoyable

Efficient

Empowering

Fast

Good Value

Insightful

Modern

Powerful

Reliable

Trustworthy

Up-to-date

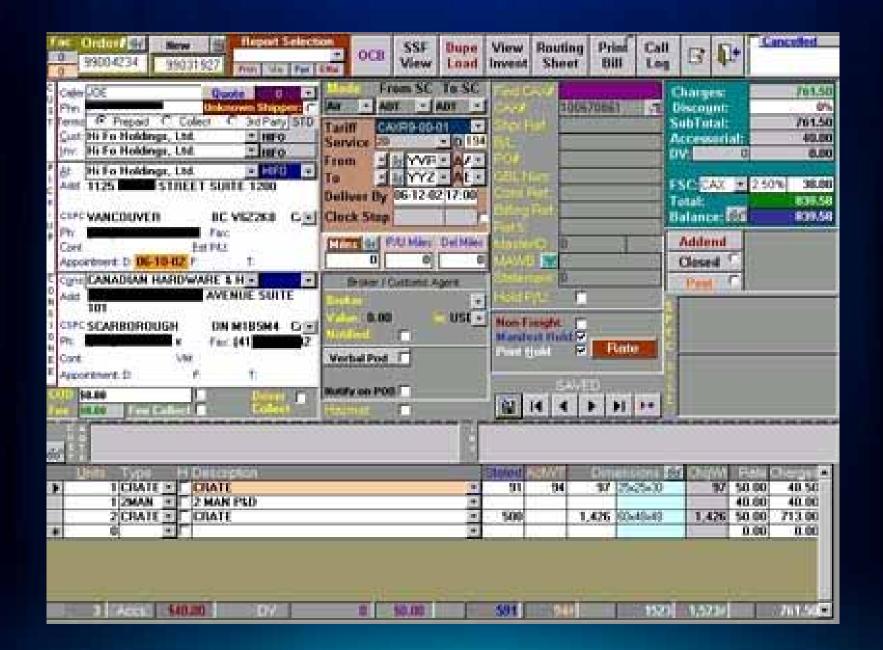
Desired feelings when you Use BAO ...

You are Agile You are Adept You are Expert You are Confident You are Decisive You are Efficient You are Empowered You are Intelligent You are Knowledgeable You are Self-assured You are Superior



How does this work in BAO?

Preserve negative space





Welcome, David! I lag Out

Hy Account | Preferences | Help + | Support

Select Legition

Oct Reports

Herearch Harket









Get Your Reports

Get reports for your week of prevent.



Research Market

Expline next markets by request immediates. spending and more.

Get Started

Have you tried...?

New Data for Comparison Reports and Smart Map Search

Mirket Potential, Consumer Spending, and Retail Marketplace Data are more available. in Comparison Reports and Smart Map Search.







Resource Center

blog

Product Feedback

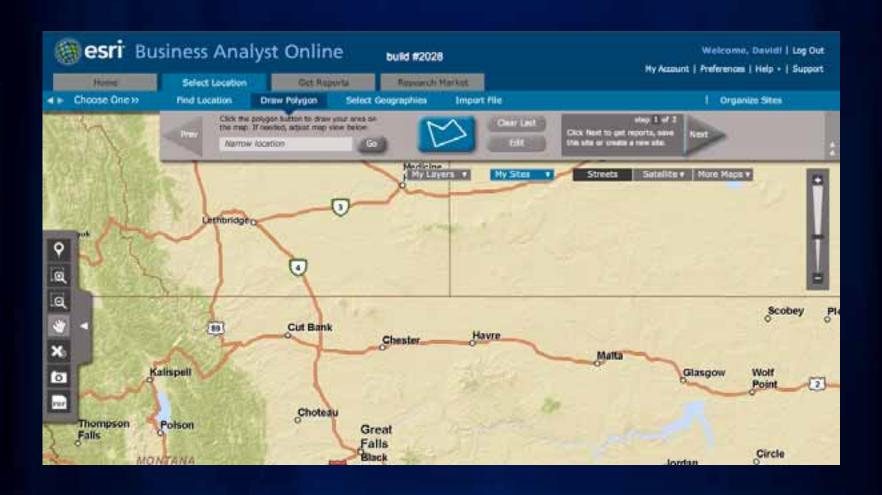
Quick Start Video

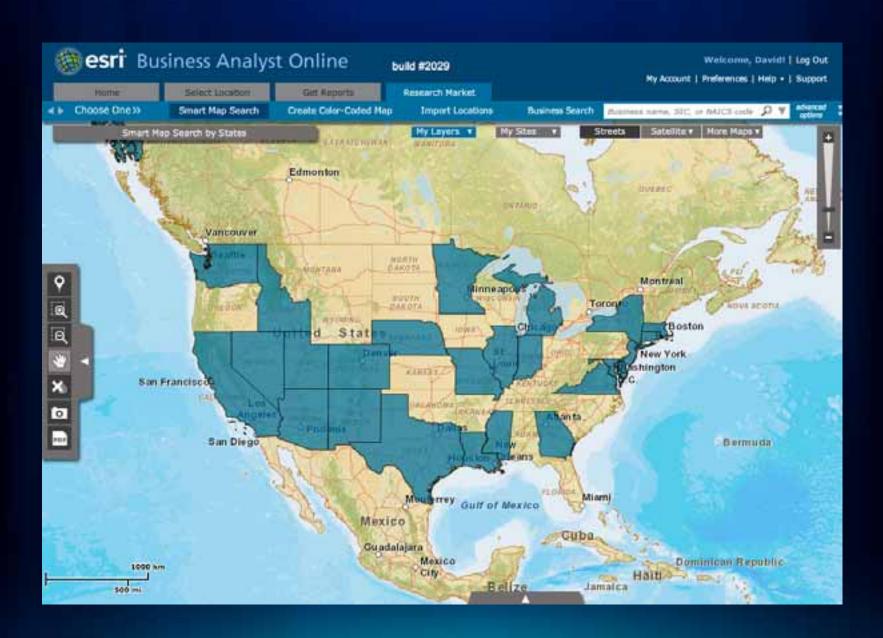


So the map and results remain primary

Blue Leads You

- Defines workflow menu
- Highlights the next step in the workflow
- Is the color of results... Smart Map Search





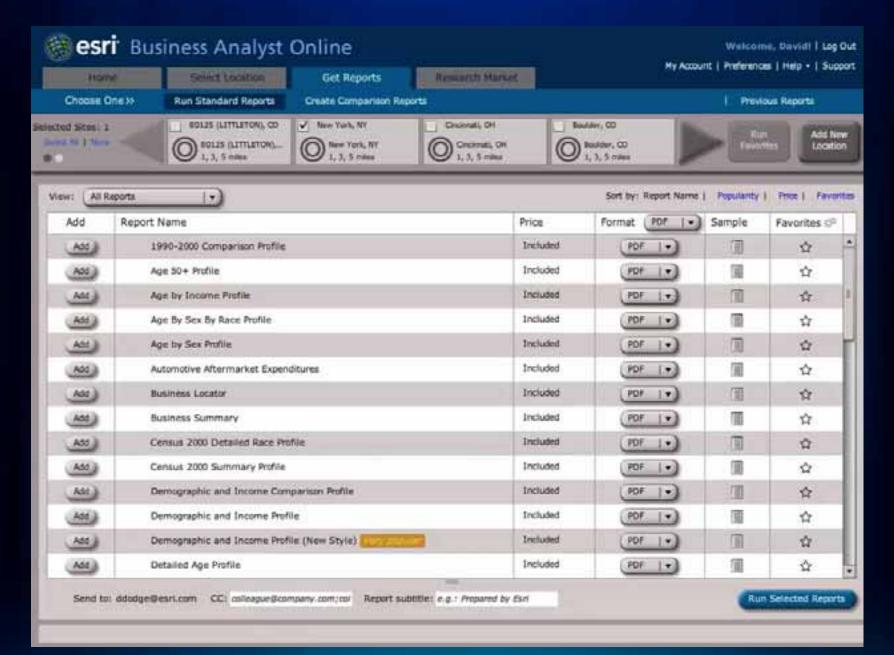
Motion not just about "flashiness"

Keep it subtle

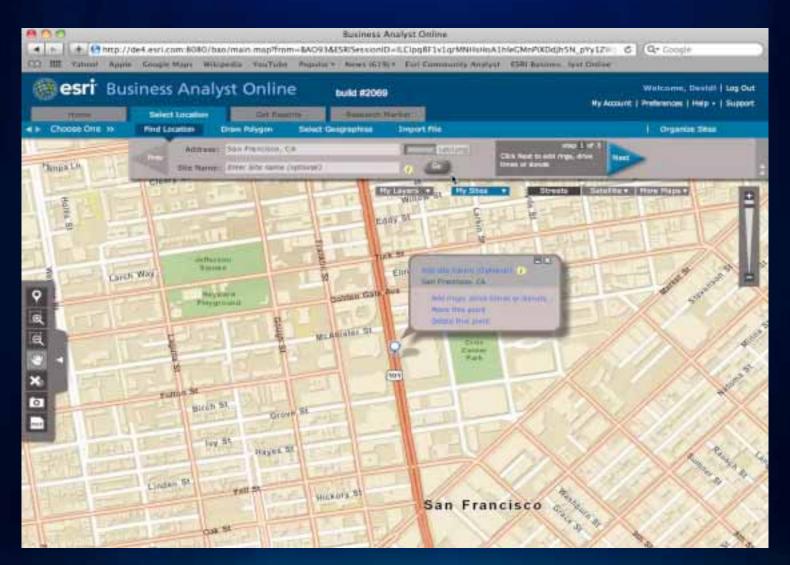
Don't overwhelm

Communicates
what will happen and
what just happened

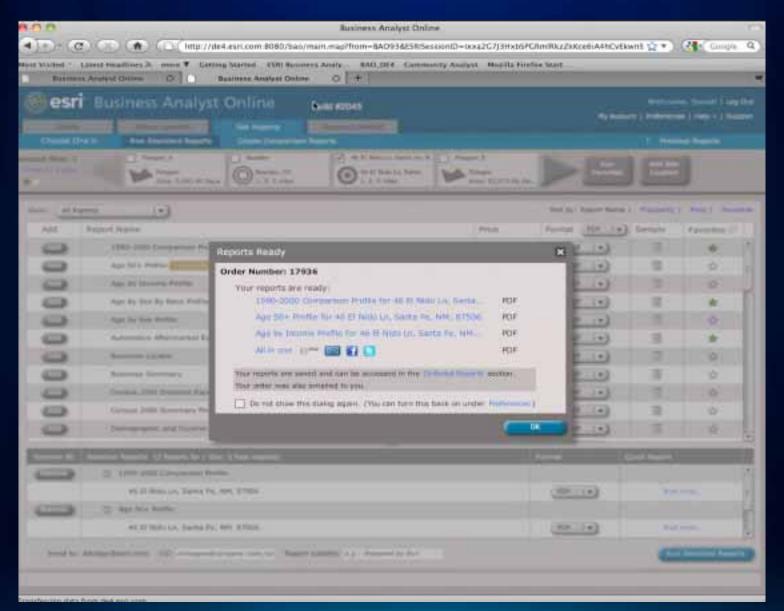
Orients the user in the UI



Video

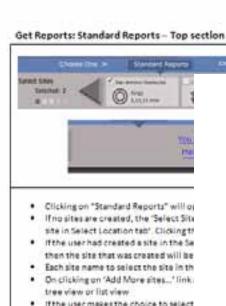


Video



Video

Full UI Specification



selected 19" and 20" (previously sele the carousel."

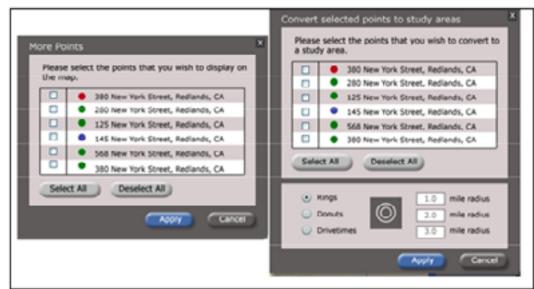
Run Favorites button will be disabled

 Now within a session if the user has a another two sites to the map. Those t

just for that session and if the user los

sites created based on date and time

END 3.0 User Interface Specifications



- Clicking on "My Layers" will open up a list or different ousiness points/ domains. These are dategorized into three groups
 "Thematic Map Layers" "My Points" and "Business points".
- When the user dicks the "Select Location" tab from the "Thematic Maps" tab the thematic layer will be turned off but the
 map view will remain at the same place and zoom level, The user can choose to open the thematic layer by dicking on the
 radio buttons and dick on the None button to deselect a thematic layer
- Opening a thematic layer will populate the layer along with a read only legend. The user will not be shown the other options like variable, color, transparency etc.



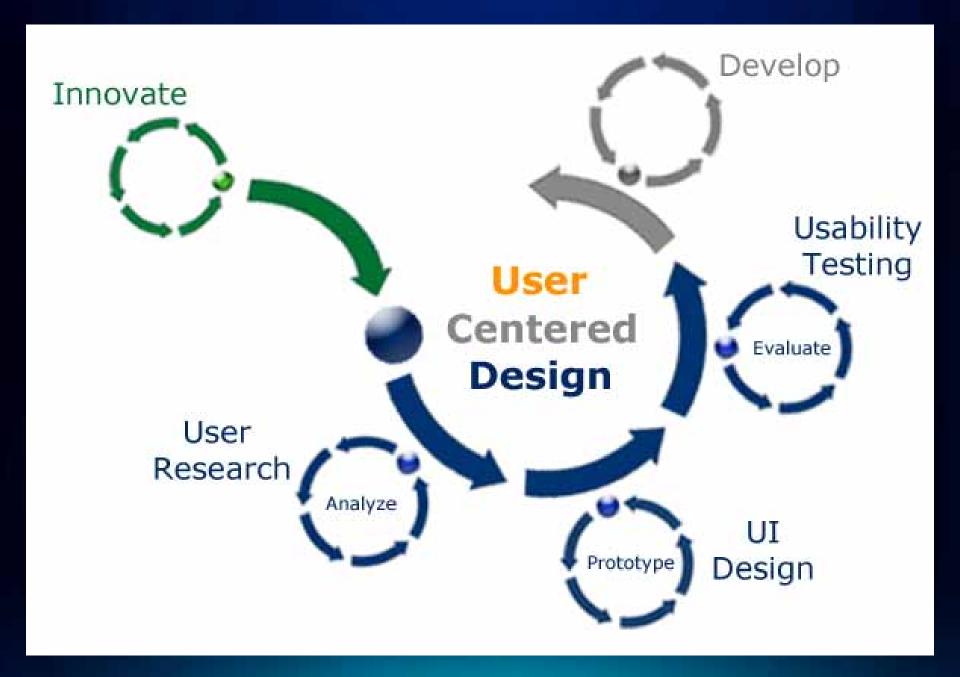
Neal Dinoff

Education: BFA, University of the Arts

Experience:

15+ yrs cartographic & UX design: Eureka Cartography, Rand McNally, marchFIRST, 9 years @ Esri

Role: Usability Lab Manager





Usability Testing as an Evaluation Tool

Functional: Does it work?

 Holistic: Does it work the way users need it to work?

Usability: Can they figure out how it works?

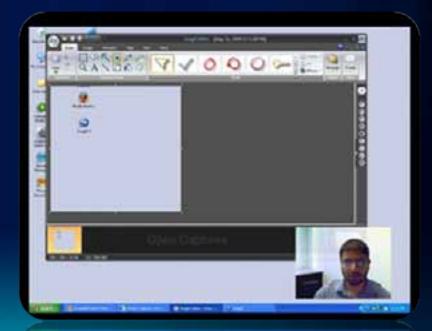
Usability Testing

- Participant studies
 - Watch typical users perform common tasks
 - 5-8 participants
 - One-on-one 90minute sessions
 - Team and key stakeholders observe



BAO Tests

- Nine rounds of participant testing since 2008
- 50+ participants
 - Customers and staff proxies
 - In-house and in-the-field



Rule #3: Fail Fast!

Rule 3: Fail Fast!

 The earlier you identify a problem the cheaper and easier it is to fix.

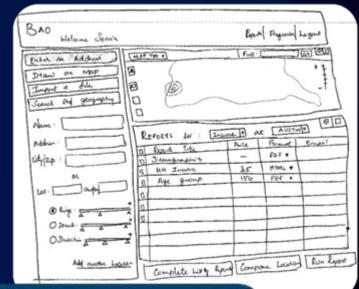
Waiting until functional testing is waiting too

long.



Design Validation Can Happen at Any Phase

- Wireframes
- Design comps
- Working prototypes
- Partially completed apps
- Completed apps





Test Scenarios

- Written scenarios of typical tasks
 - Unbiased language
 - Independent tasks

You are a first time visitor to the Arctics common.

Fault St. Click on anything that propriet you · What strikes you alone what you see?

Coryograph arothing you don't understand? · Please remember to their and level

East 2: Consuming if anythine has made mapping applications for the stratue.

Son contract the National Marine Atlantical Resides Contact National Advanced San Francisco, Sportners You were at the national branch branche and Florida III and/of senders miscale but state of the or talk or the collection. Rack 1: Find our what maps of the Out of spit have already been manie.

- Contamine the Nource of the information physical the tipe and location of the tipe.

Notice of antisecuty instructor to aching a course in panish health pulley. The Nave No Dis experience, Tiple Task E. Charle a magniful opens to show the city of Oakland, Caregona. Task 2: Create a macross opens to snow the only or Daksand, Camprosa.

Said 2: Overridy the male with any decision your part find about heatings of facilities such as heapthale.

First II: Declaration in him year part allow they they may with your students.

Notice of a scientist with the Nature Commission of Accordance at a social agency last you the created a Toward a sciences with the Nature Content and A company as a solar approximate you the Oraster's group on Avidis from see's sealple can share data, maps, and mapping algorithms. One defect the group

Example Scenario

- You are considering locating a business at 14528 Ventura Blvd in Sherman Oaks, California.
 - Show this location on the map.
- The target market for your business is young professionals.
 - Create a map of Sherman Oaks showing the number of people age 25-29 with household incomes of \$50,000-75,000.

Example Scenarios

- You want to map a combination of factors that identify your target market. Begin by looking at per capita income, median age, and 5-year projected population growth. You want to see a combination of
 - Areas projected to grow in population by 0.5-1.0 percent
 - Have a median age below 45
 - And have per capita income above \$50,000

What We Observed: Smart Map Search

- Initial test
 - Users didn't understand the feature's core concept
 - They were baffled by pre-selected variables
- We made changes
 - Added a wizard and video
 - Allowed users to select variables
- Were the changes improvements?

Smart Map Search

Before and After

Usability Report

- Identifies the nature and severity of usability issues
- Provides the development team with guidance on what and where to tweak





Garry Burgess

Education:

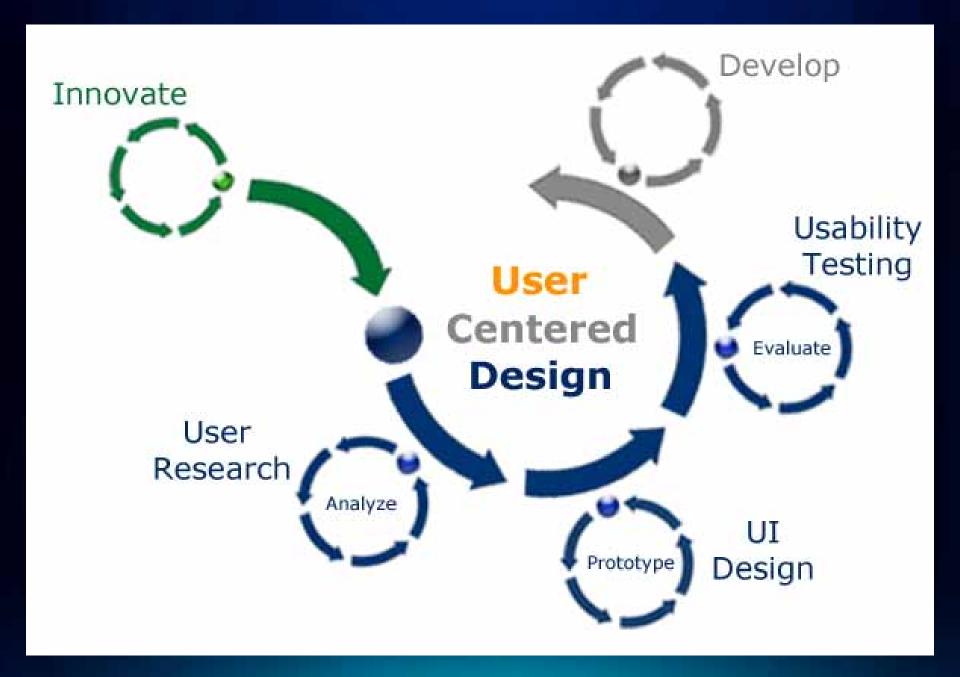
B.A.A – Geography + Computer Science M.S. – GIS / Remote Sensing

Experience:

15+ Years Development Built lots of cool stuff

Role:

Development







No clear spec, unrealistic deadlines...
"Cut me Mic" I'll release this dam thing

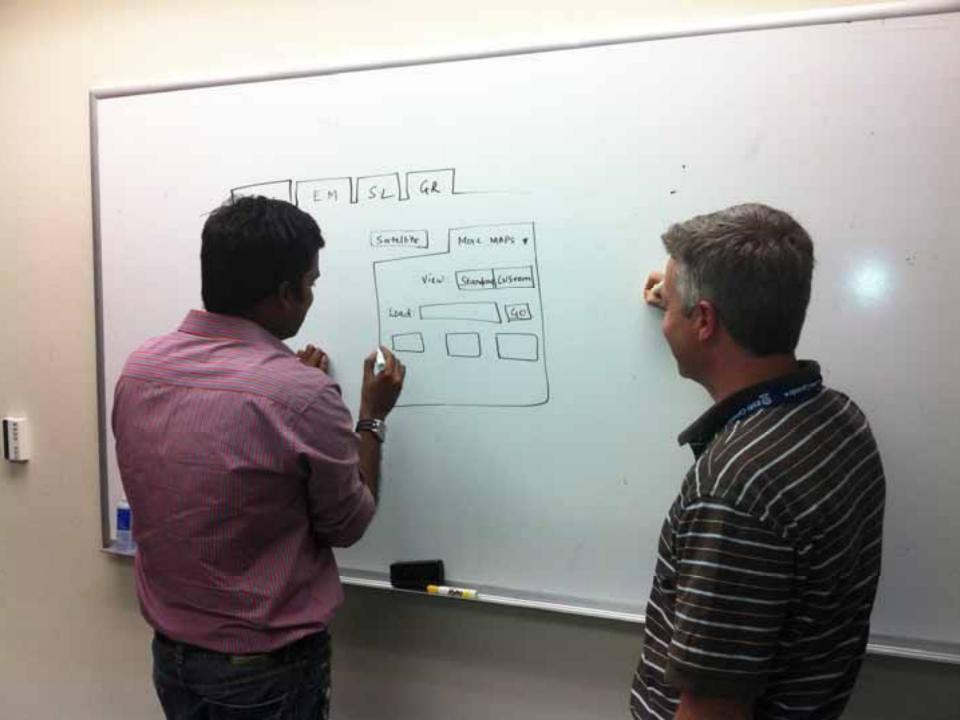


Collaborative Design

Nothing just gets handed over the fence



TEAMWORK!



"What" vs. "How"



Clear Specifications

Led to better development estimates

Better at meeting deadlines

Focused on users

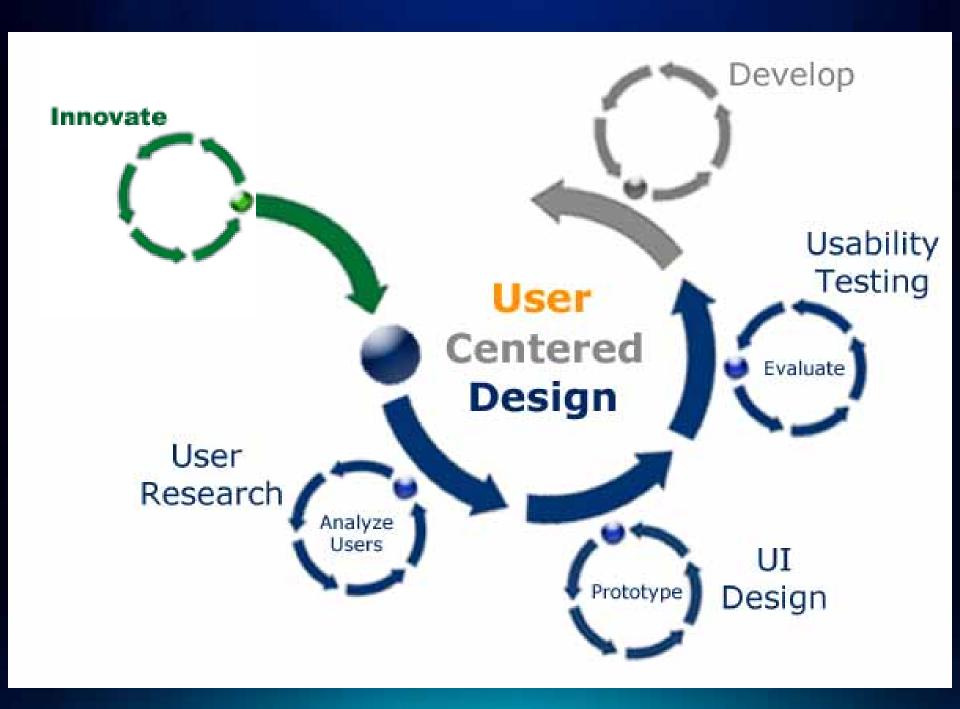
Reduced stress



Does not Stifle Innovation

Designs can start with developer prototype

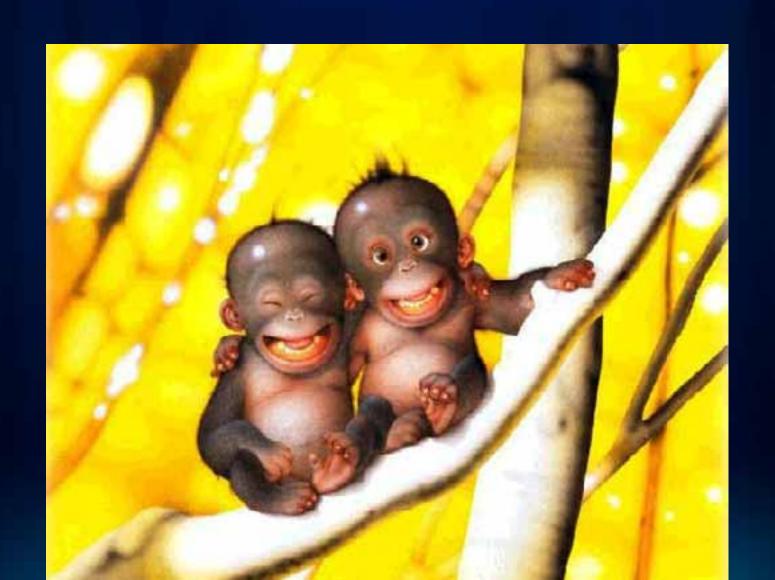




Ok, we lied. A couple of lines of code:

```
If (users = happy)
{
   devTeam = happy;
}
else
{
   devTeam <> happy;
}
```

Professional end result = Happiness



WARNING



CHALLENGES AHEAD

Challenges

"A lot of cooks in the kitchen"

Slows down development, but improves quality

Focus on iteration

Requires more planning for test, fix and stabilization

Summary

A User Centered design is a collaborative effort

Encourages developer input and innovation

Results in higher user satisfaction

"When a person calls in and we point them to BAO and get them started, we instruct them to call back if they get stuck at all. They never do.

On the previous version, 9 times out of 10 they got stuck and had to call us for assistance."

- Paula Laborce, Esri Tele-Business

Rule #1:

Know your user.

Rule #2:

If it's not usable, it doesn't exist.

Rule #3:

Fail fast!

Questions?

Please Fill Out Your Surveys! esri.com/sessionevals

Thanks for Coming!