



Migration to ArcGIS 9.2: The Cobb County Approach

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Cobb County GIS



Topics

- County Background
- Planning Phase
- Testing Phase
- Implementation Phase
- Lessons Learned
- Questions



Background

- Cobb County GIS
 - Initial 5-Year Enterprise GIS Plan Approved by the BOCC in 1999
 - Database Development
 - Digital Orthophoto Base Map (2000)
 - Tax Assessor Parcels (2003)
 - Enterprise Transportation Network (2004)
 - Application Development
 - Desktop & Web-Based Applications



Background

- ArcGIS 9.0
 - 28 Desktop licenses, 60-70 users
 - SDE Databases
 - Parcels
- ArcGIS 9.1
 - 42 Desktop licenses, 90-100 users
 - SDE Databases
 - Parcels, CobbETRANS



Planning Phase

- Initial Information Gathering
- Impacts/Interdependencies
- Work Orders
- New Licensing
- Draft Migration Plans

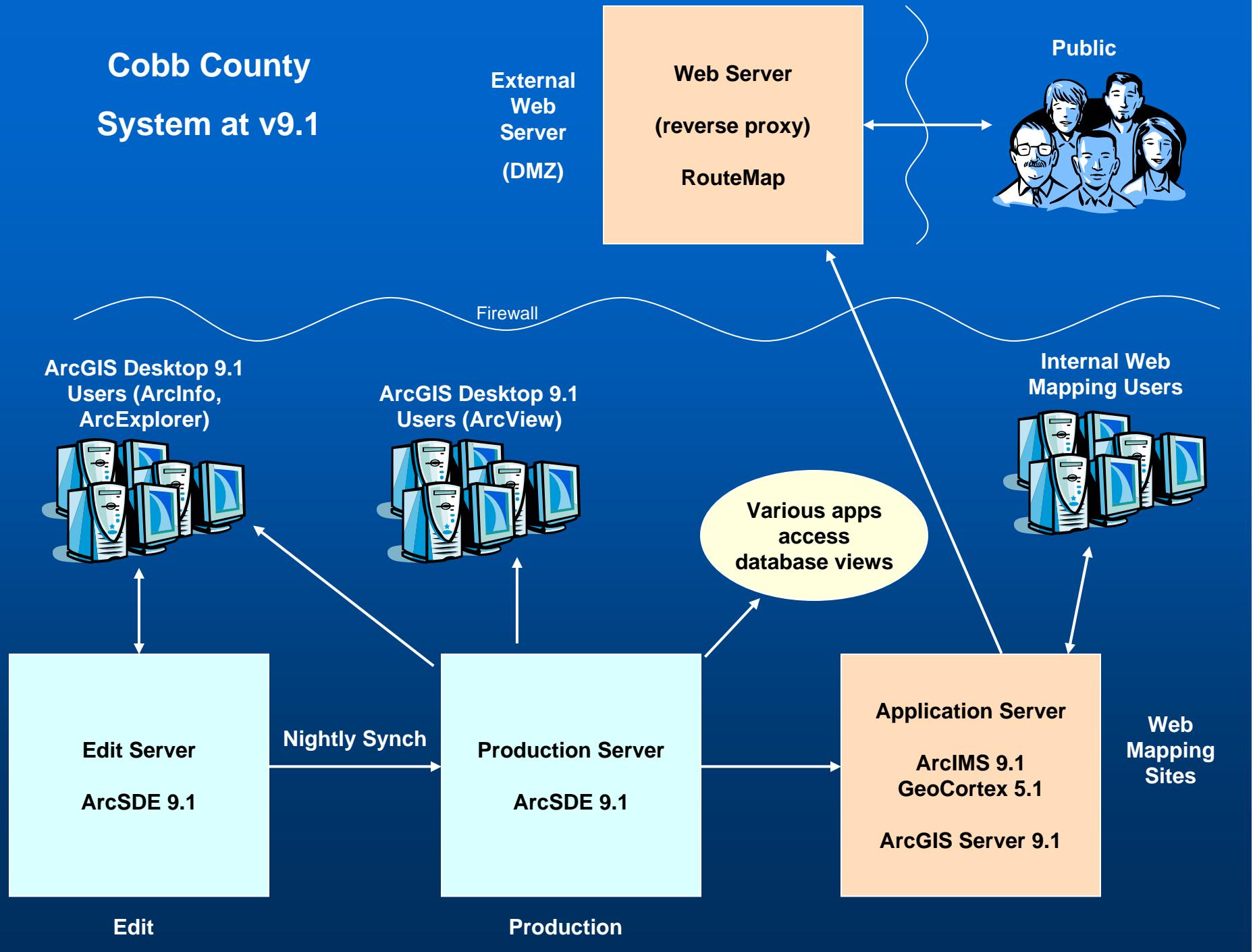


Information Gathering

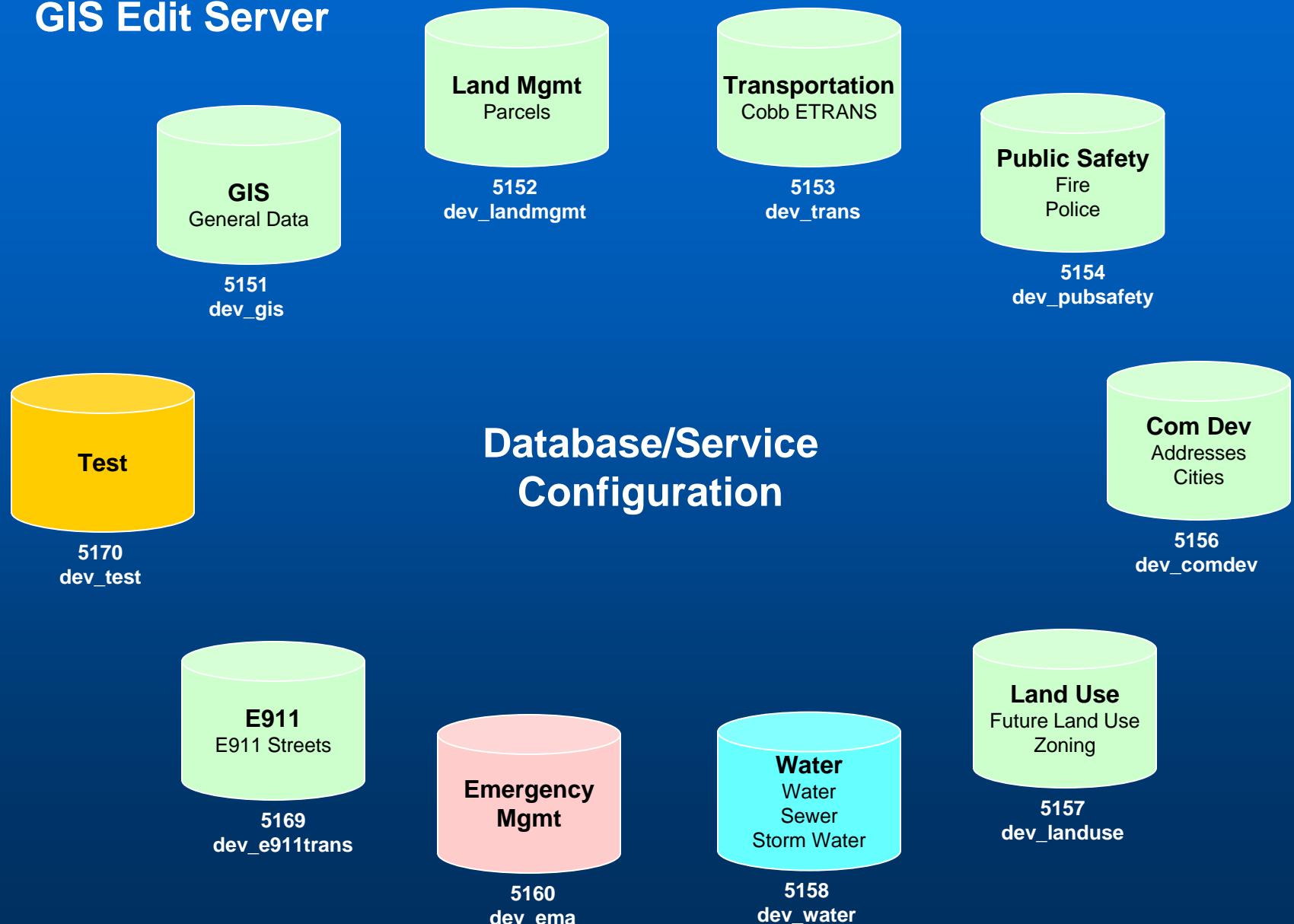
- **Licenses**
 - **Desktop**
 - **52 concurrent licenses**
 - 10 ArcInfo, 17 ArcEditor, 25 ArcView
 - **Over 120 users**
 - **Server**
 - **2 ArcSDE**
 - **2 ArcIMS**
 - **9 Web sites, 11 Map services**
 - **150,000 hits per month**
 - **1 ArcGIS Server**



Cobb County System at v9.1



Cobb County GIS Edit Server



Cobb County GIS Production Server



Database/Service Configuration

Information Gathering (cont'd)

- **System Requirements**
 - Minimum system requirements
 - .NET 2.0 requirement
- **Magnitude of Changes to Underlying Objects**
- **Training Needs**
 - What's new in 9.2
 - Workgroup server training



User-Identified Issues

- **Common ArcGIS Desktop complaints**
 - Cannot install ArcGIS 9.2
 - Unable to install ArcGIS 9.2 Service Pack 1
 - Un-installation error – reverting back to 9.1
 - Python scripts (version 2.1) do not run in ArcGIS 9.2
 - ArcSDE Connection SLOW after Desktop 9.2 install
 - Raster not readable, not aligned properly
 - Partial display of some dialog windows
 - Unable to install due to damaged .NET 2.0 components
 - CAD drawings very slow in ArcMap
- **Didn't see any complaints about server software**



Impacts/Interdependencies

- **ArcGIS Desktop**
 - Cobb GIS Data Access Tool
 - Address Manager
 - CobbETRANS tools (for DOT and E911)
 - Zoning Builder
 - Crime Analysis Tools
 - Map Book
 - Municipal Annexation Model
 - Sex Offender Mapping
- **ArcGIS Server**
 - Geocoding Web Service
 - Sex Offender Application



Impacts/Interdependencies (cont'd)

- **ArcSDE**
 - Synchronization Scripts
 - Tuning Scripts
 - Database Views (Fire RMS and Street Checker)
 - DOT CobbETRANS Move to Workgroup Server (ArcGIS Server Workgroup/Standard)
- **ArcIMS/GeoCortex**
 - Web Mapping Sites (9 sites)
- **Other Applications**
 - MapLibrary



Procure Work Orders

- Several custom applications
- Vendor assistance might be needed
- Long procurement time
 - Request rate quotes from vendors
 - Execute work orders in advance



New Licensing

- ArcGIS 9.2 represented a shift in how ESRI marketed and sold ArcSDE, ArcIMS and ArcGIS Server
- How do we translate our current licenses into ArcGIS Server licenses?
- Met with ESRI representatives 3 months in advance



Our thoughts at this junction...

- **Desktop Upgrade**
 - Changes to ArcObjects appeared to be additions rather than changes to core
 - PCs provided biggest unknown (what else is installed?)
- **Server Upgrade**
 - Expected few changes with ArcIMS
 - For SDE, some concern over new topology, but otherwise okay
 - Unsure about changes to ArcGIS Server, but not many applications in production



Draft Migration Plans

- **Desktop**

- Purchase test PCs
- Create uninstall/install procedures
- Set up test environment
- Provide error reporting mechanism
- Evaluate test results
- Fine tune procedures
- Upgrade software
- Redeploy test PCs to departments
- Monitor any issues



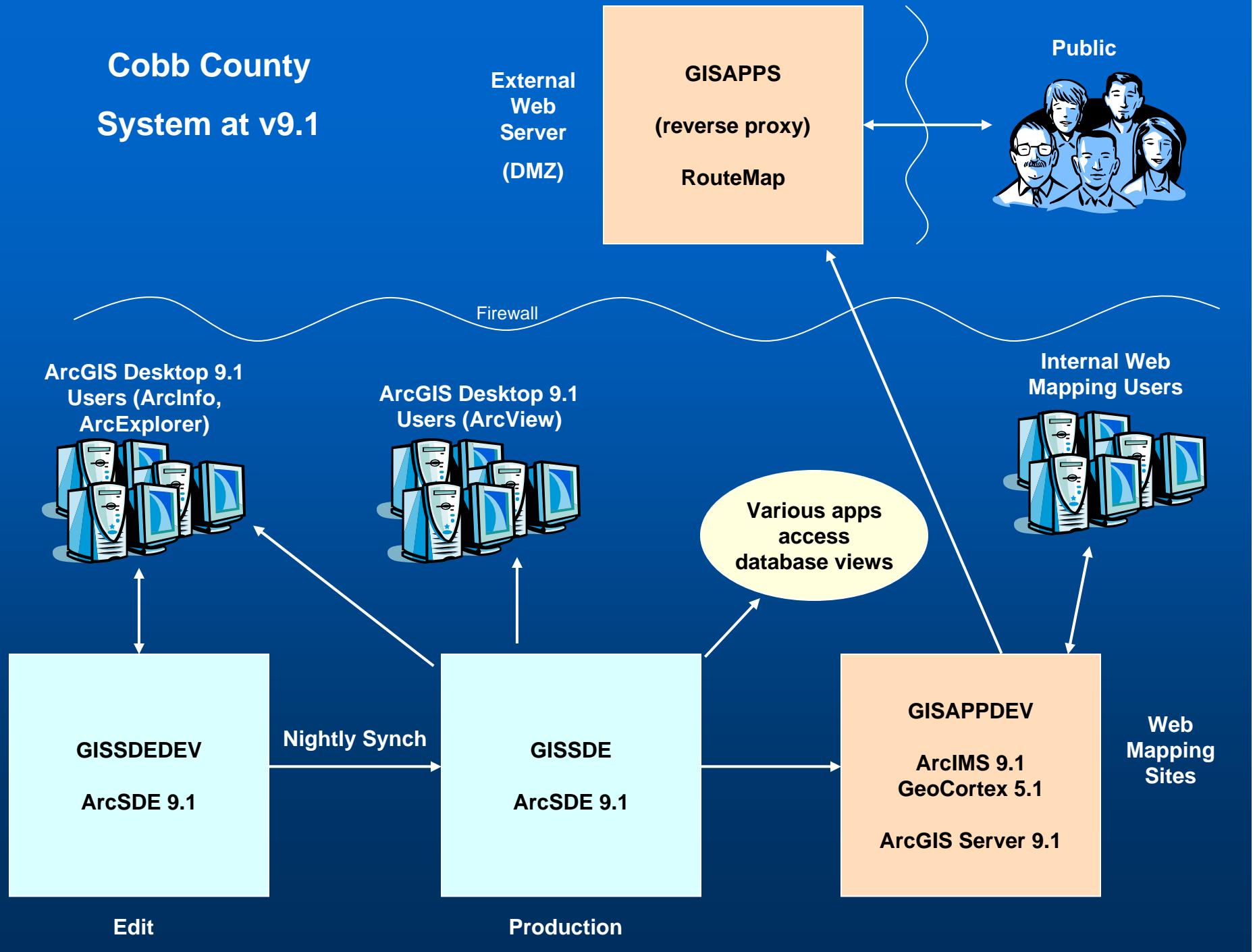
Draft Migration Plans (cont'd)

- **Server**

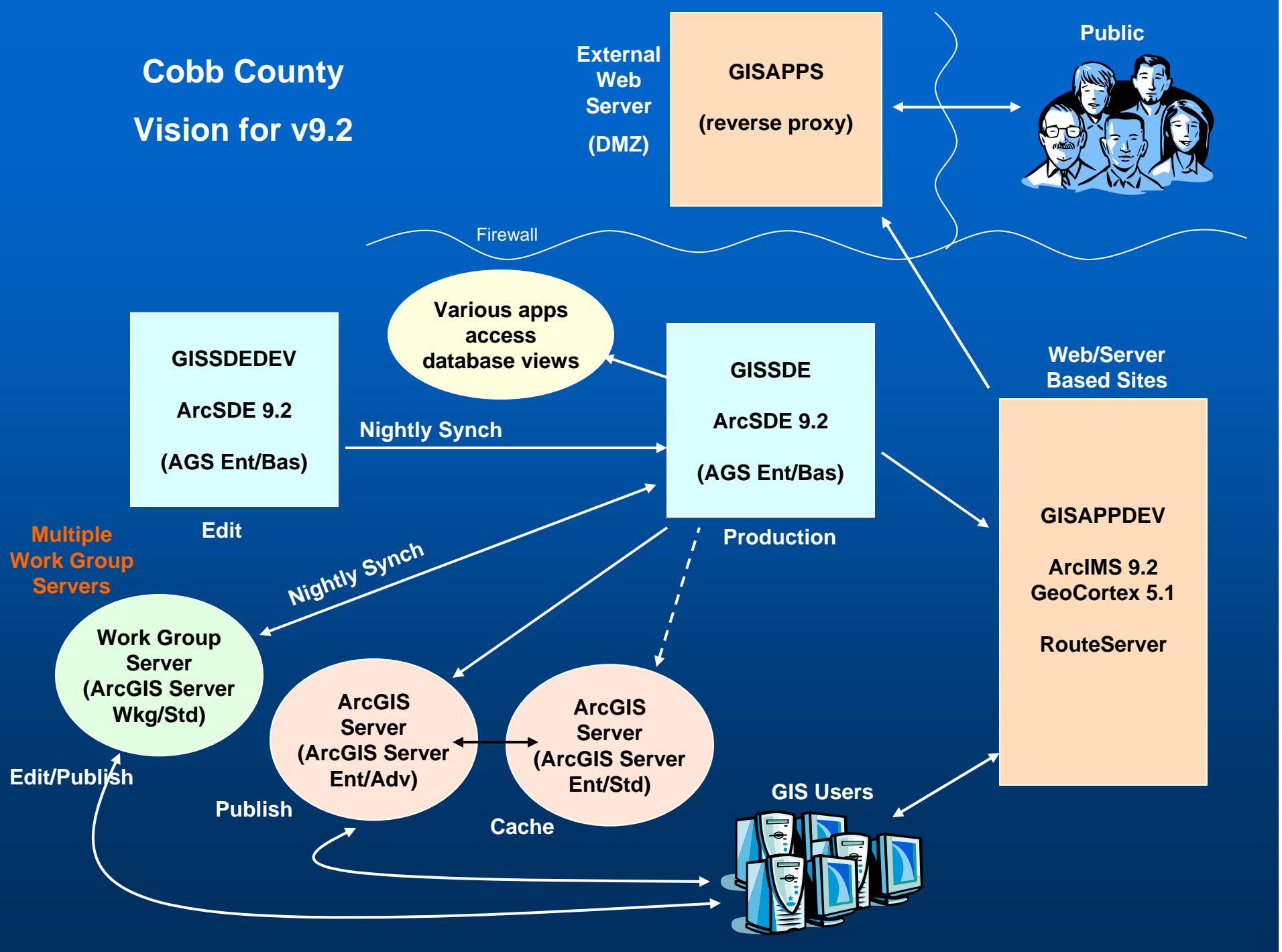
- Set up test environment
- Perform dry run of all conversion programs
- Evaluate test results
- Fine tune procedures
- Upgrade software
- Monitor any issues



Cobb County System at v9.1



Cobb County Vision for v9.2



Testing Phase

- Set Up Test Environment
- Test Desktop/Server Software
- Evaluate Results



Set Up Test Environment

- Ensure existing system not interrupted/disrupted
- Desktop
 - Utilized new PCs
 - Obtained temporary ArcGIS Desktop licenses
 - Issues:
 - Crystal Reports issue
 - CD vs DVD



Set Up Test Environment (cont'd)

- **Server**

- **New servers**
- **SQL Server 2005**
- **Upgraded production databases on the new server**
- **Issues**
 - **CD vs DVD**
 - **ArcSDE upgrade bug**



Testing

- Test group consisted of departments that edit data
- Key areas
 - ArcGIS 9.2 in general
 - Custom desktop applications
 - Database synchronization scripts
 - Web mapping sites



Evaluation Results – Desktop

- Some critical issues were identified, but no show stoppers
 - Relative to severity of problem, discovery of suitable work around, and demand
- Some applications needed to be tweaked, while others required significant re-writes
 - Names of built-in modules changed – had to be renamed to new names/UID
 - CobbETRANS tools had to be rewritten
 - ArcGIS Server application had to be redeveloped
- Some geoprocessing functions still not working in 9.2. (haven't applied/tested SP2 yet)



Evaluation Results – Desktop

- **ArcGIS Desktop**

- Cobb GIS Data Access Tool
- Address Manager
- CobbETRANS tools (for DOT and E911)
- Zoning Builder
- Crime Analysis Tools
- Map Book
- Municipal Annexation Model
- Sex Offender Mapping

Little or no changes required

Minimal changes required

Significant changes required

- **ArcGIS Server**

- Geocoding Web Service
- Sex Offender Application



Evaluation Results - Server

- Once test environment set up, no issues were identified
- We have since run into the ArcSDE compression bug



Implementation Phase

- Cross-Training Support Staff
- Software Upgrade
- System Monitoring
- Problem Resolution



Desktop Upgrade

- Put together a migration team
- Make/Distribute copies of software media
- Copy media onto the server (for machines without DVD drives)
- Established uninstall procedure for 9.1
- Established installation procedure for 9.2
 - Installation folder - based on past experience
- Establish migration order
 - Viewers first, editors last

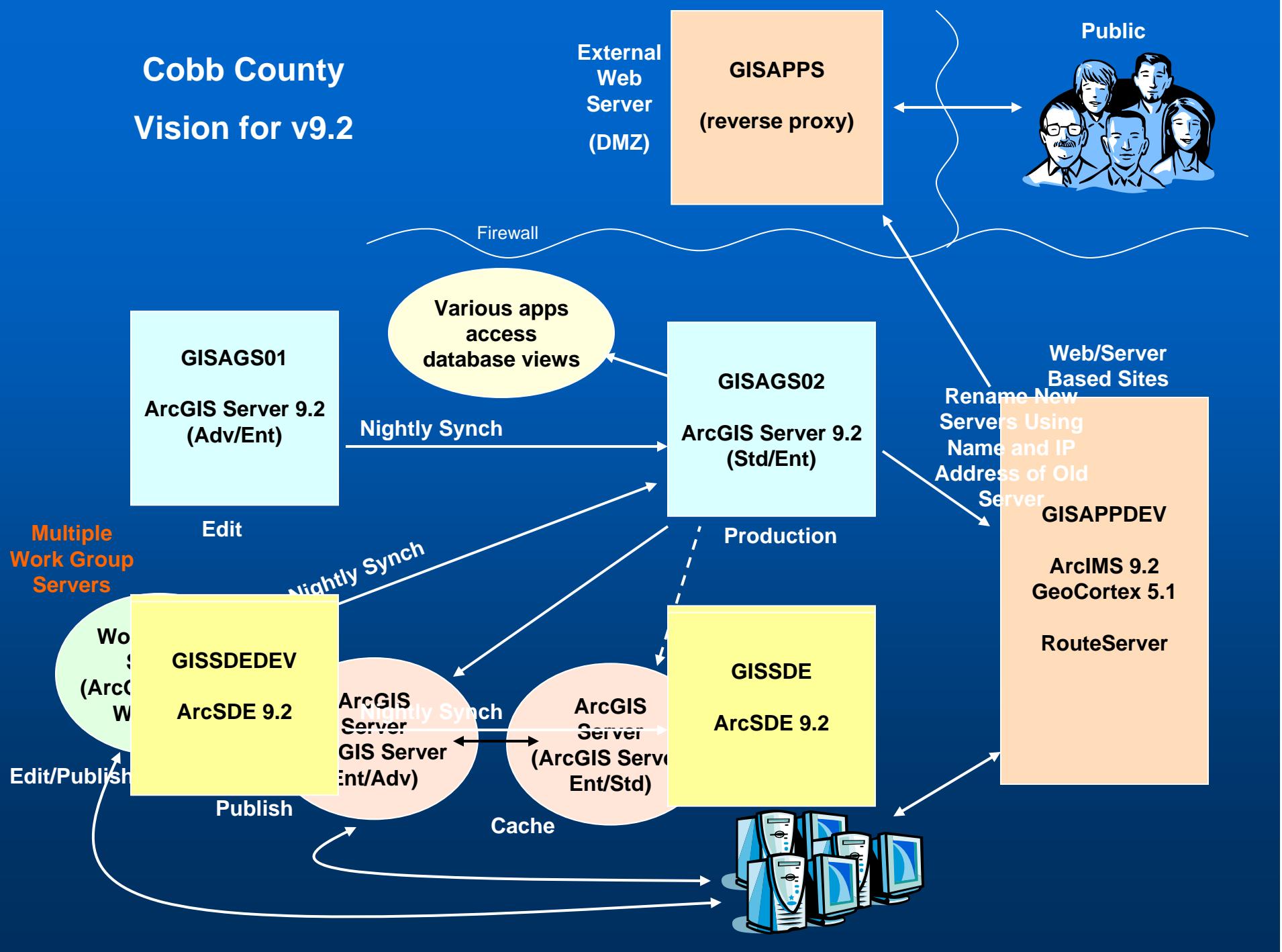


Server Upgrade

- Upgrade ArcIMS server early
- ArcSDE production server
 - Databases already in place
 - Changed server name
 - Ran synch scripts after edit server upgraded
- ArcSDE Edit server
 - Ran backups on old server
 - Changed server name
 - Restored backups to new server
 - Ran 9.2 upgrade



Cobb County Vision for v9.2



Monitoring & Problem Resolution

- Communicate errors/issues to project manager
 - Screenshots highly desirable
 - Problem resolution
- Project manager communicates daily with all team members



Post-Rollout Results

- Relatively painless
- Clean install worked better in some cases
 - But nowhere near as bad as perception from user forums
- Database upgrade turned out to be more difficult than desktop
- Production database upgrade turned out to be more difficult than development databases



Lessons Learned

- **Planning pays off**
 - Keep inventory of applications
- **Fortunate to set up parallel test environment**
- **Be sure to remove ArcMap add-ons**
- **Don't have to rollout everything at once; spread over week**
- **Be careful trying to change too much**
 - New hardware, ArcGIS 9.2, SQL Server 2005
- **Don't jump too soon...**
 - ...On pessimist bandwagon



Questions

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