



Migration to ArcGIS 9.2: The Cobb County Approach



Christian U. Okeke
Charles Fail
Tim Scharff
Cobb County GIS

Topics

- County Background
- Planning Phase
- Testing Phase
- Implementation Phase
- Lessons Learned
- Questions



Background

- **Cobb County GIS**
 - Initial 5-Year Enterprise GIS Plan Approved by the BOCC in 1999
 - Database Development
 - Digital Orthophoto Base Map (2000)
 - Tax Assessor Parcels (2003)
 - Enterprise Transportation Network (2004)
 - Application Development
 - Desktop & Web-Based Applications



Background

- **ArcGIS 9.0**
 - 28 Desktop licenses, 60-70 users
 - SDE Databases
 - Parcels
- **ArcGIS 9.1**
 - 42 Desktop licenses, 90-100 users
 - SDE Databases
 - Parcels, CobbETRANS



Planning Phase

- Initial Information Gathering
- Impacts/Interdependencies
- Work Orders
- New Licensing
- Draft Migration Plans



Information Gathering

- **Licenses**

- **Desktop**

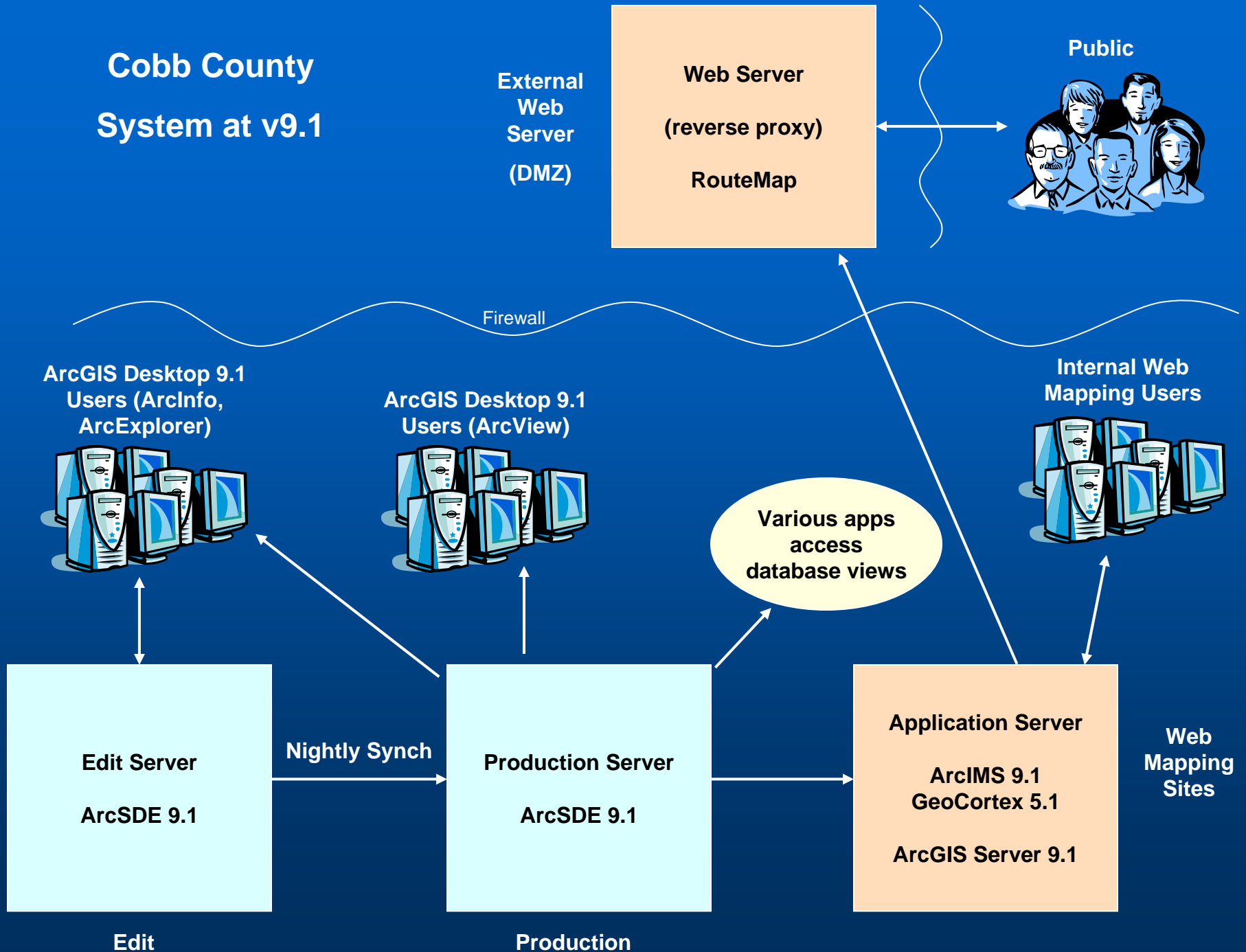
- 52 concurrent licenses
 - 10 ArcInfo, 17 ArcEditor, 25 ArcView
 - Over 120 users

- **Server**

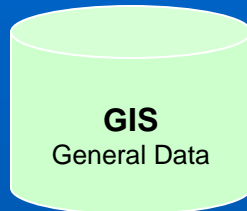
- 2 ArcSDE
 - 2 ArcIMS
 - 9 Web sites, 11 Map services
 - 150,000 hits per month
 - 1 ArcGIS Server



Cobb County System at v9.1



Cobb County GIS Edit Server



5151
dev_gis



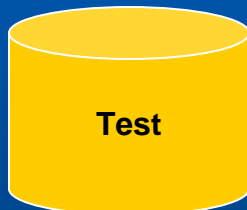
5152
dev_landmgmt



5153
dev_trans

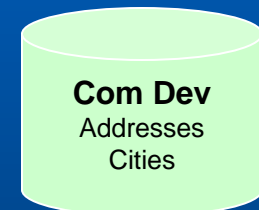


5154
dev_pubsafety

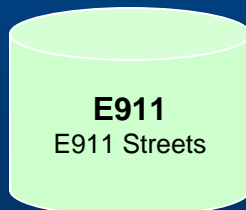


5170
dev_test

Database/Service Configuration



5156
dev_comdev



5169
dev_e911trans



5160
dev_ema

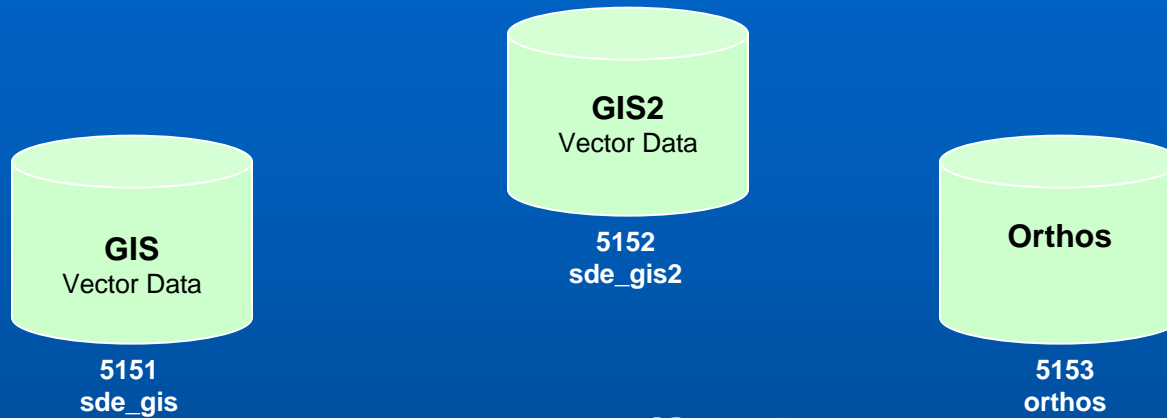


5158
dev_water



5157
dev_landuse

Cobb County GIS Production Server



**Database/Service
Configuration**

Information Gathering (cont'd)

- **System Requirements**
 - Minimum system requirements
 - .NET 2.0 requirement
- **Magnitude of Changes to Underlying Objects**
- **Training Needs**
 - What's new in 9.2
 - Workgroup server training



User-Identified Issues

- **Common ArcGIS Desktop complaints**
 - Cannot install ArcGIS 9.2
 - Unable to install ArcGIS 9.2 Service Pack 1
 - Un-installation error – reverting back to 9.1
 - Python scripts (version 2.1) do not run in ArcGIS 9.2
 - ArcSDE Connection SLOW after Desktop 9.2 install
 - Raster not readable, not aligned properly
 - Partial display of some dialog windows
 - Unable to install due to damaged .NET 2.0 components
 - CAD drawings very slow in ArcMap
- **Didn't see any complaints about server software**



Impacts/Interdependencies

- **ArcGIS Desktop**
 - Cobb GIS Data Access Tool
 - Address Manager
 - CobbETRANS tools (for DOT and E911)
 - Zoning Builder
 - Crime Analysis Tools
 - Map Book
 - Municipal Annexation Model
 - Sex Offender Mapping
- **ArcGIS Server**
 - Geocoding Web Service
 - Sex Offender Application



Impacts/Interdependencies (cont'd)

- **ArcSDE**
 - Synchronization Scripts
 - Tuning Scripts
 - Database Views (Fire RMS and Street Checker)
 - DOT CobbETRANS Move to Workgroup Server (ArcGIS Server Workgroup/Standard)
- **ArcIMS/GeoCortex**
 - Web Mapping Sites (9 sites)
- **Other Applications**
 - MapLibrary



Procure Work Orders

- Several custom applications
- Vendor assistance might be needed
- Long procurement time
 - Request rate quotes from vendors
 - Execute work orders in advance



New Licensing

- ArcGIS 9.2 represented a shift in how ESRI marketed and sold ArcSDE, ArcIMS and ArcGIS Server
- How do we translate our current licenses into ArcGIS Server licenses?
- Met with ESRI representatives 3 months in advance



Our thoughts at this junction...

- **Desktop Upgrade**
 - Changes to ArcObjects appeared to be additions rather than changes to core
 - PCs provided biggest unknown (what else is installed?)
- **Server Upgrade**
 - Expected few changes with ArcIMS
 - For SDE, some concern over new topology, but otherwise okay
 - Unsure about changes to ArcGIS Server, but not many applications in production



Draft Migration Plans

- **Desktop**
 - Purchase test PCs
 - Create uninstall/install procedures
 - Set up test environment
 - Provide error reporting mechanism
 - Evaluate test results
 - Fine tune procedures
 - Upgrade software
 - Redeploy test PCs to departments
 - Monitor any issues



Draft Migration Plans (cont'd)

- **Server**
 - Set up test environment
 - Perform dry run of all conversion programs
 - Evaluate test results
 - Fine tune procedures
 - Upgrade software
 - Monitor any issues



Cobb County System at v9.1

External
Web
Server
(DMZ)

GISAPPS
(reverse proxy)
RouteMap

Public



Firewall

ArcGIS Desktop 9.1
Users (ArcInfo,
ArcExplorer)



ArcGIS Desktop 9.1
Users (ArcView)



Internal Web
Mapping Users



Various apps
access
database views

GISSDEDEV
ArcSDE 9.1

Nightly Synch

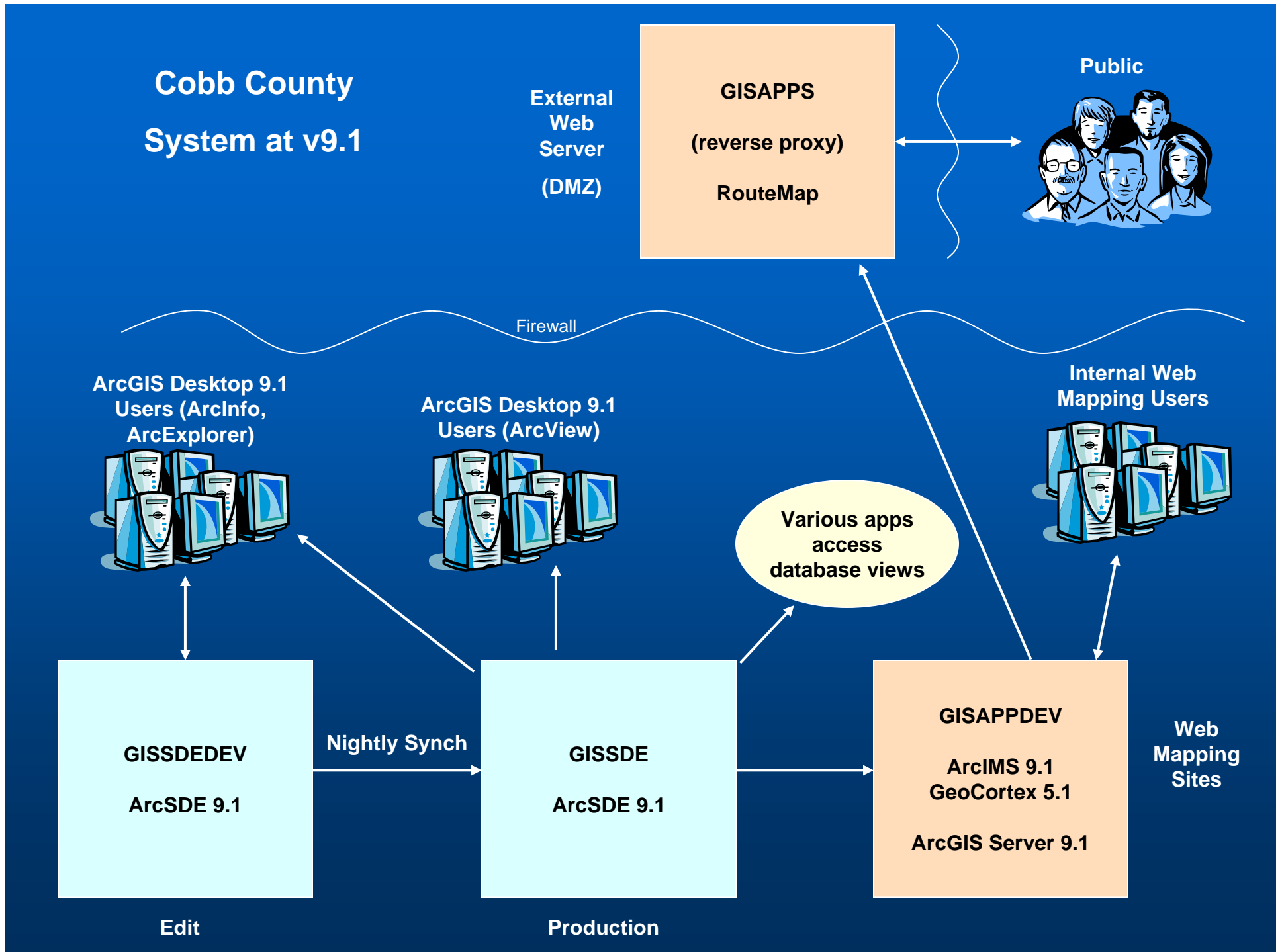
GISSDE
ArcSDE 9.1

GISAPPDEV
ArcIMS 9.1
GeoCortex 5.1
ArcGIS Server 9.1

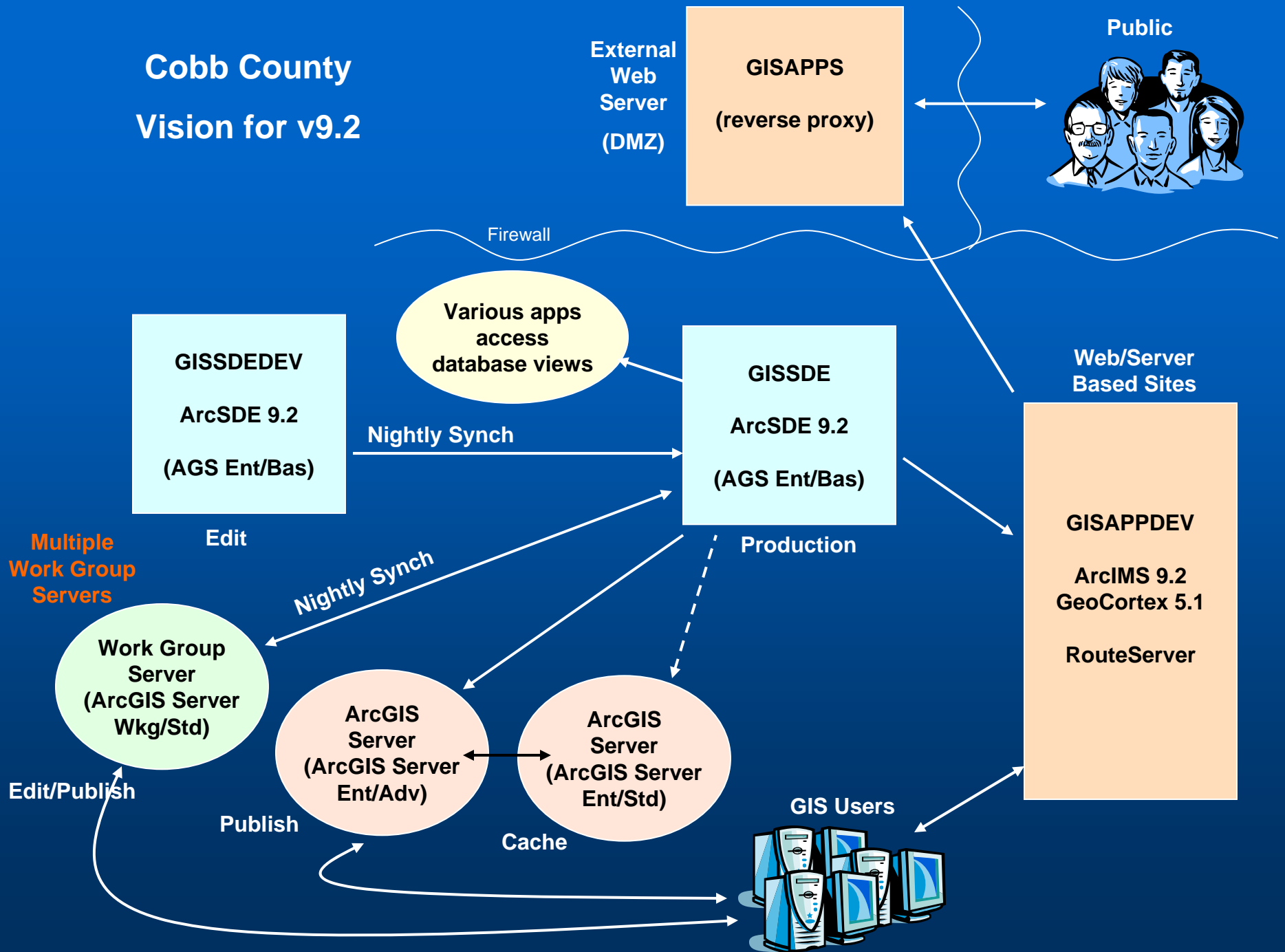
Web
Mapping
Sites

Edit

Production



Cobb County Vision for v9.2



Testing Phase

- Set Up Test Environment
- Test Desktop/Server Software
- Evaluate Results



Set Up Test Environment

- Ensure existing system not interrupted/disrupted
- Desktop
 - Utilized new PCs
 - Obtained temporary ArcGIS Desktop licenses
 - Issues:
 - Crystal Reports issue
 - CD vs DVD



Set Up Test Environment (cont'd)

- **Server**

- New servers
- SQL Server 2005
- Upgraded production databases on the new server
- Issues
 - CD vs DVD
 - ArcSDE upgrade bug



Testing

- Test group consisted of departments that edit data
- Key areas
 - ArcGIS 9.2 in general
 - Custom desktop applications
 - Database synchronization scripts
 - Web mapping sites



Evaluation Results – Desktop

- Some critical issues were identified, but no show stoppers
 - Relative to severity of problem, discovery of suitable work around, and demand
- Some applications needed to be tweaked, while others required significant re-writes
 - Names of built-in modules changed – had to be renamed to new names/UID
 - CobbETRANS tools had to be rewritten
 - ArcGIS Server application had to be redeveloped
- Some geoprocessing functions still not working in 9.2. (haven't applied/tested SP2 yet)



Evaluation Results – Desktop

- **ArcGIS Desktop**
 - Cobb GIS Data Access Tool
 - Address Manager
 - CobbETRANS tools (for DOT and E911)
 - Zoning Builder
 - Crime Analysis Tools
 - Map Book
 - Municipal Annexation Model
 - Sex Offender Mapping
- **ArcGIS Server**
 - Geocoding Web Service
 - Sex Offender Application

Little or no changes required

Minimal changes required

Significant changes required



Evaluation Results - Server

- Once test environment set up, no issues were identified
- We have since run into the ArcSDE compression bug



Implementation Phase

- Cross-Training Support Staff
- Software Upgrade
- System Monitoring
- Problem Resolution



Desktop Upgrade

- Put together a migration team
- Make/Distribute copies of software media
- Copy media onto the server (for machines without DVD drives)
- Established uninstall procedure for 9.1
- Established installation procedure for 9.2
 - Installation folder - based on past experience
- Establish migration order
 - Viewers first, editors last



Server Upgrade

- Upgrade ArcIMS server early
- ArcSDE production server
 - Databases already in place
 - Changed server name
 - Ran synch scripts after edit server upgraded
- ArcSDE Edit server
 - Ran backups on old server
 - Changed server name
 - Restored backups to new server
 - Ran 9.2 upgrade



Cobb County Vision for v9.2

External
Web
Server
(DMZ)

GISAPPS
(reverse proxy)

Public



Firewall

Various apps
access
database views

GISAGS01

ArcGIS Server 9.2
(Adv/Ent)

Nightly Synch

GISAGS02

ArcGIS Server 9.2
(Std/Ent)

Web/Server
Based Sites
Rename New
Servers Using
Name and IP
Address of Old
Server

GISAPPDEV

ArcIMS 9.2
GeoCortex 5.1

RouteServer

Edit

Production

Multiple
Work Group
Servers

Nightly Synch

GISSDEDEV

ArcSDE 9.2

Edit/Publish

ArcGIS
Server
GIS Server
(Ent/Adv)

Nightly Synch

ArcGIS
Server
(ArcGIS Serv
Ent/Std)

GISSDE

ArcSDE 9.2

Publish

Cache



Monitoring & Problem Resolution

- Communicate errors/issues to project manager
 - Screenshots highly desirable
 - Problem resolution
- Project manager communicates daily with all team members



Post-Rollout Results

- Relatively painless
- Clean install worked better in some cases
 - But nowhere near as bad as perception from user forums
- Database upgrade turned out to be more difficult than desktop
- Production database upgrade turned out to be more difficult than development databases



Lessons Learned

- Planning pays off
 - Keep inventory of applications
- Fortunate to set up parallel test environment
- Be sure to remove ArcMap add-ons
- Don't have to rollout everything at once; spread over week
- Be careful trying to change too much
 - New hardware, ArcGIS 9.2, SQL Server 2005
- Don't jump too soon...
 - ...On pessimist bandwagon



Questions

Tim Scharff
GIS Manager
Cobb County Government
770-528-8703
tscharff@cobbcounty.org

Christian Okeke
GIS Programmer/Analyst II
770-528-8775
cokeke@cobbcounty.org

Charles Fail
GIS Programmer/Analyst II
770-528-8717
cfail@cobbcounty.org

